

# **BLACKPOOL COUNCIL**

## **GENERAL FUND REVENUE ESTIMATES FOR THE YEAR ENDED 31ST MARCH 2017**

# **SUMMARY**

# BLACKPOOL COUNCIL

## GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2017

### SUMMARY

LINE NO.	GENERAL FUND NET REQUIREMENTS	2014/15 ACTUAL £000	2015/16 ADJUSTED CASH LIMIT £000	2015/16 FORECAST OUTTURN £000	2016/17 CASH LIMIT £000
<b>CASH LIMITED BOTTOM LINE BUDGETS</b>					
1	CHIEF EXECUTIVE	499	553	553	612
2	DEPUTY CHIEF EXECUTIVE'S DIRECTORATE	1,396	1,427	1,400	847
3	GOVERNANCE & REGULATORY SERVICES	2,064	2,263	2,243	1,644
4	RESOURCES	5,772	2,672	3,166	1,787
5	PLACES	8,919	8,348	9,755	5,559
6	COMMUNITY & ENVIRONMENTAL SERVICES	45,362	44,047	44,131	43,640
7	ADULT SERVICES	44,975	43,554	43,759	43,085
8	CHILDREN'S SERVICES	38,390	36,397	39,112	35,713
9	PUBLIC HEALTH	(4)	-	1,207	-
10	BUDGETS OUTSIDE THE CASH LIMIT	17,702	16,998	16,410	16,160
11	CAPITAL CHARGES	(26,331)	(26,669)	(26,669)	(26,945)
12	IAS 19 RETIREMENT BENEFITS & ANNUAL LEAVE ACCRUAL	1,562	-	-	-
13	<b>SUB TOTAL - NET COST OF SERVICES</b>	<b>140,306</b>	<b>129,590</b>	<b>135,067</b>	<b>122,102</b>
<b><u>CONTRIBUTIONS AND CONTINGENCIES</u></b>					
14	CONTRIBUTIONS - TO/(FROM) RESERVES	2,044	(3,237)	(4,543)	(5,292)
15	REVENUE CONSEQUENCES OF CAPITAL OUTLAY	-	150	150	150
16	CONTINGENCIES	(616)	1,505	(3)	5,974
17	<b>SUB TOTAL - CONTRIBUTIONS AND CONTINGENCIES</b>	<b>1,428</b>	<b>(1,582)</b>	<b>(4,396)</b>	<b>832</b>
<b><u>LEVIES</u></b>					
18	NORTH WEST REGIONAL FLOOD DEFENCE COMMITTEE	68	65	65	65
19	<b>SUB TOTAL - LEVIES</b>	<b>68</b>	<b>65</b>	<b>65</b>	<b>65</b>
20	<b>TOTAL NET EXPENDITURE TO BE MET FROM PUBLIC FUNDS</b>	<b>141,802</b>	<b>128,073</b>	<b>130,736</b>	<b>122,999</b>
21	LESS: AMOUNT (TAKEN FROM) / ADDED TO WORKING BALANCES	319	-	(2,663)	-
22	<b>NET REQUIREMENTS AFTER WORKING BALANCES</b>	<b>142,121</b>	<b>128,073</b>	<b>128,073</b>	<b>122,999</b>
Working Balances as at 1st April		5,869		6,188	3,525
Movement in Working Balances		319		(2,663)	-
		6,188		3,525	3,525
Transfer from Earmarked Reserves		-		-	-
General Balances as at 31st March		6,188		3,525	3,525

**CHIEF EXECUTIVE**

# CHIEF EXECUTIVE

## GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2017

### CHIEF EXECUTIVE

SUBJECTIVE ANALYSIS	2014/15	2015/16	2015/16	2016/17
	ACTUAL	ADJUSTED	FORECAST	CASH LIMIT
	£000	£000	£000	£000
<b><i>EXPENDITURE</i></b>				
EMPLOYEES	385	440	440	593
PREMISES	-	-	-	-
TRANSPORT	2	1	1	1
SUPPLIES AND SERVICES	60	12	12	12
THIRD PARTY PAYMENTS	-	-	-	-
TRANSFER PAYMENTS	-	-	-	-
SUPPORT SERVICES	52	74	74	73
CAPITAL CHARGES	13	13	13	13
CORPORATE SAVINGS TARGET	-	50	50	(43)
<b>TOTAL EXPENDITURE</b>	<b>512</b>	<b>590</b>	<b>590</b>	<b>649</b>
<b><i>INCOME</i></b>				
CUSTOMER & CLIENT RECEIPTS	-	-	-	-
GOVERNMENT GRANTS	-	-	-	-
RECHARGES	-	-	-	-
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	13	37	37	37
<b>TOTAL INCOME</b>	<b>13</b>	<b>37</b>	<b>37</b>	<b>37</b>
<b>NET EXPENDITURE</b>	<b>499</b>	<b>553</b>	<b>553</b>	<b>612</b>
<i>COST PER '000 POPULATION</i>	<i>4</i>	<i>4</i>	<i>4</i>	<i>4</i>

**Budget Holder: Mr Neil Jack- Chief Executive**

**Finance Manager: Mr Mark Golden**

**Notes:**

- 1) This budget consists of the Chief Executive and support staff.

**DEPUTY CHIEF  
EXECUTIVE'S  
DIRECTORATE**

**DEPUTY CHIEF EXECUTIVE'S DIRECTORATE**  
**GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2017**  
**SUMMARY**

FUNCTIONS OF SERVICE	2014/15	2015/16	2015/16	2016/17
	ACTUAL	ADJUSTED	FORECAST	CASH LIMIT
	£000	£000	£000	£000
DIRECTORATE SUPPORT	(1,972)	(1,816)	(1,816)	(1,858)
BUSINESS SUPPORT AND RESOURCES	1,311	1,328	1,328	1,152
HEALTH & SAFETY	152	160	160	136
HR & ORGANISATIONAL DEVELOPMENT	1,453	1,264	1,250	1,198
PAY, EQUALITY & POLICY	269	255	258	232
CORPORATE DEVELOPMENT, ENGAGEMENT & COMMUNICATIONS	(9)	45	29	-
ICT SERVICES	192	191	191	(13)
<b>NET COST OF SERVICES</b>	<b>1,396</b>	<b>1,427</b>	<b>1,400</b>	<b>847</b>
<i>COST PER '000 POPULATION</i>	<i>10</i>	<i>10</i>	<i>10</i>	<i>6</i>

DEPUTY CHIEF EXECUTIVE: Carmel McKeogh

Finance Manager: Mark Golden

SUBJECTIVE ANALYSIS	2014/15	2015/16	2015/16	2016/17
	ACTUAL	ADJUSTED	FORECAST	CASH LIMIT
	£000	£000	£000	£000
<b><u>EXPENDITURE</u></b>				
EMPLOYEES	5,583	5,081	5,156	5,328
PREMISES	(17)	11	(52)	11
TRANSPORT	42	39	34	39
SUPPLIES AND SERVICES	5,251	2,732	2,757	2,705
THIRD PARTY PAYMENTS	1,116	2	4,084	2
TRANSFER PAYMENTS	22	326	131	326
SUPPORT SERVICES	764	841	841	696
CAPITAL CHARGES	2,578	557	557	654
CORPORATE SAVINGS TARGET	-	(41)	-	(800)
<b>TOTAL EXPENDITURE</b>	<b>15,339</b>	<b>9,548</b>	<b>13,508</b>	<b>8,961</b>
<b><u>INCOME</u></b>				
CUSTOMER & CLIENT RECEIPTS	804	547	612	547
GOVERNMENT GRANTS	3,070	-	3,067	-
RECHARGES	7,049	6,849	6,757	6,842
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	3,020	725	1,672	725
<b>TOTAL INCOME</b>	<b>13,943</b>	<b>8,121</b>	<b>12,108</b>	<b>8,114</b>
<b>NET EXPENDITURE</b>	<b>1,396</b>	<b>1,427</b>	<b>1,400</b>	<b>847</b>

**DEPUTY CHIEF EXECUTIVE'S DIRECTORATE**  
**GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2017**  
**DIRECTORATE SUPPORT**

SUBJECTIVE ANALYSIS	2014/15	2015/16	2015/16	2016/17
	ACTUAL	ADJUSTED	FORECAST	CASH LIMIT
	£000	£000	£000	£000
<b><i>EXPENDITURE</i></b>				
EMPLOYEES	167	135	143	163
PREMISES	-	1	4	1
TRANSPORT	3	3	3	3
SUPPLIES AND SERVICES	214	90	75	77
THIRD PARTY PAYMENTS	-	-	-	-
TRANSFER PAYMENTS	-	-	-	-
SUPPORT SERVICES	549	505	505	481
CAPITAL CHARGES	-	-	-	-
CORPORATE SAVINGS TARGET	-	(13)	-	(200)
<b>TOTAL EXPENDITURE</b>	<b>933</b>	<b>721</b>	<b>730</b>	<b>525</b>
<b><i>INCOME</i></b>				
CUSTOMER & CLIENT RECEIPTS	-	-	-	-
GOVERNMENT GRANTS	-	-	-	-
RECHARGES	2,831	2,537	2,545	2,383
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	74	-	1	-
<b>TOTAL INCOME</b>	<b>2,905</b>	<b>2,537</b>	<b>2,546</b>	<b>2,383</b>
<b>NET EXPENDITURE</b>	<b>(1,972)</b>	<b>(1,816)</b>	<b>(1,816)</b>	<b>(1,858)</b>
<i>COST PER '000 POPULATION</i>	<i>(14)</i>	<i>(13)</i>	<i>(13)</i>	<i>(13)</i>

**Budget Holder: Carmel McKeogh - Deputy Chief Executive**

**Finance Manager: Mark Golden**

**Notes:**

- 1) The directorate is responsible for ensuring that the key corporate priorities are clear and understood by employees across the Council and that the necessary people and ICT resources are in place to deliver the Council's goals.
- 2) The directorate support team supports the Human Resources, Communication & Engagement and ICT teams to deliver a range of services to internal and external clients.



**DEPUTY CHIEF EXECUTIVE'S DIRECTORATE**  
**GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2017**  
**BUSINESS SUPPORT AND RESOURCES**

SUBJECTIVE ANALYSIS	2014/15 ACTUAL £000	2015/16 ADJUSTED CASH LIMIT £000	2015/16 FORECAST OUTTURN £000	2016/17 CASH LIMIT £000
<b><u>EXPENDITURE</u></b>				
EMPLOYEES	866	703	777	768
PREMISES	(30)	-	(65)	-
TRANSPORT	4	5	5	5
SUPPLIES AND SERVICES	816	240	212	240
THIRD PARTY PAYMENTS	1,112	-	4,078	-
TRANSFER PAYMENTS	22	326	131	326
SUPPORT SERVICES	-	127	127	-
CAPITAL CHARGES	2,244	-	-	-
CORPORATE SAVINGS TARGET	-	-	-	(114)
<b>TOTAL EXPENDITURE</b>	<b>5,034</b>	<b>1,401</b>	<b>5,265</b>	<b>1,225</b>
<b><u>INCOME</u></b>				
CUSTOMER & CLIENT RECEIPTS	-	-	-	-
GOVERNMENT GRANTS	3,038	-	3,063	-
RECHARGES	19	-	-	-
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	666	73	874	73
<b>TOTAL INCOME</b>	<b>3,723</b>	<b>73</b>	<b>3,937</b>	<b>73</b>
<b>NET EXPENDITURE</b>	<b>1,311</b>	<b>1,328</b>	<b>1,328</b>	<b>1,152</b>
<i>COST PER '000 POPULATION</i>	<i>9</i>	<i>9</i>	<i>9</i>	<i>8</i>

**BUDGET HOLDER:** Hilary Shaw - Head of Business Support and Resources

**FINANCE MANAGER:** Mark Golden

**Notes:**

- 1) Customer Relations - handles complaints, compliments and comments for Adult Services and Children's Services departments, as well as Freedom of Information requests, MP and Councillor enquiries, and Subject Access to Records requests.
  
- 2) Adults & Children's Funding - implements and operates funding formulae and other procedures for schools and early years providers, manages the schools PFI contract, develops and reviews adult social care financial policy issues, and provides financial and business support across Adult Services and Children's Services.
  
- 3) Business Intelligence - provides data analysis and management information services to enable the Adult Services and Children's Services departments to understand their business and make informed decisions.
  
- 4) Systems Development - develops, implements and manages the social care and education information systems.
  
- 5) Other - includes the Head of Service, school PFI contractual costs, and corporate overhead recharges.

ELEMENTS OF THE SERVICE	£000	£000	£000	£000
CUSTOMER RELATIONS	100	98	100	101
ADULTS & CHILDREN'S FUNDING	187	168	166	205
BUSINESS INTELLIGENCE	211	169	170	120
SYSTEMS DEVELOPMENT	405	355	355	343
OTHER	408	538	537	383
<b>NET EXPENDITURE</b>	<b>1,311</b>	<b>1,328</b>	<b>1,328</b>	<b>1,152</b>

**DEPUTY CHIEF EXECUTIVE'S DIRECTORATE**  
**GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2017**  
**HEALTH AND SAFETY**

SUBJECTIVE ANALYSIS	2014/15 ACTUAL	2015/16 ADJUSTED CASH LIMIT	2015/16 FORECAST OUTTURN	2016/17 CASH LIMIT
	£000	£000	£000	£000
<b><u>EXPENDITURE</u></b>				
EMPLOYEES	188	194	196	198
PREMISES	-	-	-	-
TRANSPORT	-	2	1	2
SUPPLIES AND SERVICES	1	2	1	(2)
THIRD PARTY PAYMENTS	-	-	-	-
TRANSFER PAYMENTS	-	-	-	-
SUPPORT SERVICES	-	-	-	-
CAPITAL CHARGES	-	-	-	-
CORPORATE SAVINGS TARGET	-	(5)	-	(29)
<b>TOTAL EXPENDITURE</b>	<b>189</b>	<b>193</b>	<b>198</b>	<b>169</b>
<b><u>INCOME</u></b>				
CUSTOMER & CLIENT RECEIPTS	2	-	-	-
GOVERNMENT GRANTS	-	-	-	-
RECHARGES	-	-	-	-
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	35	33	38	33
<b>TOTAL INCOME</b>	<b>37</b>	<b>33</b>	<b>38</b>	<b>33</b>
<b>NET EXPENDITURE</b>	<b>152</b>	<b>160</b>	<b>160</b>	<b>136</b>
<i>COST PER '000 POPULATION</i>	<i>1</i>	<i>1</i>	<i>1</i>	<i>1</i>

**Budget Holder: Terry Hall - Health & Safety Manager**

**FINANCE MANAGER: Mark Golden**

**Notes:**

- 1) Health & Safety is a key support function to the Council. The team provides services to a range of other clients and schools through service level agreements.

- 2) The service provides advice, guidance and support to managers and employees on health and safety matters. They audit compliance with health and safety arrangements and make recommendations for action. In addition the team procure and deliver training and coaching for managers on health and safety matters.

**DEPUTY CHIEF EXECUTIVE'S DIRECTORATE**  
**GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2017**  
**HR AND ORGANISATIONAL DEVELOPMENT**

SUBJECTIVE ANALYSIS	2014/15	2015/16	2015/16	2016/17
	ACTUAL	ADJUSTED	FORECAST	CASH LIMIT
	£000	£000	£000	£000
<b><u>EXPENDITURE</u></b>				
EMPLOYEES	1,984	1,766	1,814	1,830
PREMISES	-	-	-	-
TRANSPORT	7	9	6	9
SUPPLIES AND SERVICES	1,778	418	475	418
THIRD PARTY PAYMENTS	2	-	-	-
TRANSFER PAYMENTS	-	-	-	-
SUPPORT SERVICES	-	-	-	-
CAPITAL CHARGES	-	-	-	-
CORPORATE SAVINGS TARGET	-	-	-	(130)
<b>TOTAL EXPENDITURE</b>	<b>3,771</b>	<b>2,193</b>	<b>2,295</b>	<b>2,127</b>
<b><u>INCOME</u></b>				
CUSTOMER & CLIENT RECEIPTS	424	129	212	129
GOVERNMENT GRANTS	32	-	-	-
RECHARGES	328	585	485	585
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	1,534	215	348	215
<b>TOTAL INCOME</b>	<b>2,318</b>	<b>929</b>	<b>1,045</b>	<b>929</b>
<b>NET EXPENDITURE</b>	<b>1,453</b>	<b>1,264</b>	<b>1,250</b>	<b>1,198</b>
<i>COST PER '000 POPULATION</i>	<i>10</i>	<i>9</i>	<i>9</i>	<i>8</i>

**Budget Holder: Linda Dutton - Head of Organisation & Workforce Development**

**FINANCE MANAGER: Mark Golden**

**Notes:**

- 1) Organisation Development - Responsible for ensuring that the organisation is able to deliver its goals and objectives through effective change management and the training and development of employees.
- 2) Resourcing - Ensures a right first time approach to recruitment and safeguarding, the management of the HR database and first rate management information.
- 3) Schools Human Resources team - Responsible for providing a full Human Resource service to 39 of the 40 Blackpool schools, financed through a service level agreement.  
  
Employee Relations and Business Partner Function - Works to ensure excellent relationships with our client managers. Supports services with all
- 4) people management issues to ensure that restructures, re-organisations, disciplinarys, grievances and attendance management issues are progressed in line with legislation and internal policies.
- 5) Corporate Health - The service conducts pre-employment medicals and checks, and undertakes risk assessments and health checks. Also promotes healthy living and provides advice and guidance to managers and HR professionals with regard to the management of sickness absence cases.
- 6) Payroll - Responsible for providing a payroll service for the Council and many other external customers. The service also provides pension and taxation services.
- 7) In addition to providing the above services the teams also provide services to a range of other clients and schools through service level agreements in order to generate income.

ELEMENTS OF THE SERVICE	£000	£000	£000	£000
HUMAN RESOURCES AND ORGANISATION DEVELOPMENT	132	134	148	26
CORPORATE TRAINING	461	393	383	403
HR SYSTEMS AND INFORMATION	356	288	287	306
CORPORATE HEALTH	235	213	188	216
PAYROLL SERVICES	269	236	244	247
<b>NET EXPENDITURE</b>	<b>1,453</b>	<b>1,264</b>	<b>1,250</b>	<b>1,198</b>

**DEPUTY CHIEF EXECUTIVE'S DIRECTORATE**  
**GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2017**  
**PAY, EQUALITY AND POLICY**

SUBJECTIVE ANALYSIS	2014/15 ACTUAL	2015/16 ADJUSTED CASH LIMIT	2015/16 FORECAST OUTTURN	2016/17 CASH LIMIT
	£000	£000	£000	£000
<b><i>EXPENDITURE</i></b>				
EMPLOYEES	257	262	262	267
PREMISES	-	-	-	-
TRANSPORT	-	1	-	1
SUPPLIES AND SERVICES	17	4	2	1
THIRD PARTY PAYMENTS	1	-	-	-
TRANSFER PAYMENTS	-	-	-	-
SUPPORT SERVICES	-	-	-	-
CAPITAL CHARGES	-	-	-	-
CORPORATE SAVINGS TARGET	-	(6)	-	(31)
<b>TOTAL EXPENDITURE</b>	<b>275</b>	<b>261</b>	<b>264</b>	<b>238</b>
<b><i>INCOME</i></b>				
CUSTOMER & CLIENT RECEIPTS	-	-	-	-
GOVERNMENT GRANTS	-	-	-	-
RECHARGES	2	2	2	2
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	4	4	4	4
<b>TOTAL INCOME</b>	<b>6</b>	<b>6</b>	<b>6</b>	<b>6</b>
<b>NET EXPENDITURE</b>	<b>269</b>	<b>255</b>	<b>258</b>	<b>232</b>
<i>COST PER '000 POPULATION</i>	2	2	2	2

**Budget Holder: Andy Divall - Pay, Equality and Policy Manager**

**FINANCE MANAGER: Mark Golden**

**Notes:**

- 1) The purpose of the team is to provide HR policy support and facilities for recognised Trades Union, as well as providing advice, guidance and support to managers across the Council on equalities.
- 2) In addition, the team work directly with employee and community groups to ensure the development of good equality practice and foster community cohesion.

**DEPUTY CHIEF EXECUTIVE'S DIRECTORATE**  
**GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2017**  
**CORPORATE DEVELOPMENT, ENGAGEMENT AND COMMUNICATIONS**

SUBJECTIVE ANALYSIS	2014/15	2015/16	2015/16	2016/17
	ACTUAL	ADJUSTED	FORECAST	CASH LIMIT
	£000	£000	£000	£000
<b><i>EXPENDITURE</i></b>				
EMPLOYEES	813	702	645	742
PREMISES	3	2	1	2
TRANSPORT	6	4	4	4
SUPPLIES AND SERVICES	160	150	164	143
THIRD PARTY PAYMENTS	-	-	4	-
TRANSFER PAYMENTS	-	-	-	-
SUPPORT SERVICES	35	42	42	55
CAPITAL CHARGES	-	-	-	-
CORPORATE SAVINGS TARGET	-	(17)	-	(96)
<b>TOTAL EXPENDITURE</b>	<b>1,017</b>	<b>883</b>	<b>860</b>	<b>850</b>
<b><i>INCOME</i></b>				
CUSTOMER & CLIENT RECEIPTS	31	16	(2)	16
GOVERNMENT GRANTS	-	-	4	-
RECHARGES	764	642	642	654
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	231	180	187	180
<b>TOTAL INCOME</b>	<b>1,026</b>	<b>838</b>	<b>831</b>	<b>850</b>
<b>NET EXPENDITURE</b>	<b>(9)</b>	<b>45</b>	<b>29</b>	<b>-</b>
<i>COST PER '000 POPULATION</i>	<i>(0)</i>	<i>0</i>	<i>0</i>	<i>0</i>

**Budget Holder: Sally Shaw - Head of Corporate Development, Engagement & Communications**

**FINANCE MANAGER: Mark Golden**

**Notes:**

Communications - This service delivers the corporate communication function of the Council. Externally it focuses upon the need to proactively and reactively manage media enquiries, whilst also undertaking media campaigns to engage with communities, and enhance the Council's and Blackpool's image to support the delivery of the strategic priorities of the Council and its partners. Internally it ensures that the Council's workforce is engaged with the Council's key priorities and organisational issues.

Corporate Development & Engagement - This section recognises the close relationship required of the Policy, Performance, Research, Partnership and Transformation functions. There is a desire to improve collaborative working and build upon the shared knowledge that these functions hold. The prime rationale for this division is to properly support the development of the Council to ensure the efficient delivery of services alongside our partners for the benefit of Blackpool.

ELEMENTS OF THE SERVICE	£000	£000	£000	£000
COMMUNICATIONS	(50)	(39)	(55)	(20)
POLICY AND TRANSFORMATION	(60)	50	50	(15)
NEIGHBOURHOOD SERVICES	101	34	34	35
<b>NET EXPENDITURE</b>	<b>(9)</b>	<b>45</b>	<b>29</b>	<b>-</b>

**DEPUTY CHIEF EXECUTIVE'S DIRECTORATE**  
**GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2017**  
**ICT SERVICES**

SUBJECTIVE ANALYSIS	2014/15 ACTUAL	2015/16 ADJUSTED CASH LIMIT	2015/16 FORECAST OUTTURN	2016/17 CASH LIMIT
	£000	£000	£000	£000
<b><u>EXPENDITURE</u></b>				
EMPLOYEES	1,308	1,319	1,319	1,360
PREMISES	10	8	8	8
TRANSPORT	22	15	15	15
SUPPLIES AND SERVICES	2,265	1,828	1,828	1,828
THIRD PARTY PAYMENTS	1	2	2	2
TRANSFER PAYMENTS	-	-	-	-
SUPPORT SERVICES	180	167	167	160
CAPITAL CHARGES	334	557	557	654
CORPORATE SAVINGS TARGET	-	-	-	(200)
<b>TOTAL EXPENDITURE</b>	<b>4,120</b>	<b>3,896</b>	<b>3,896</b>	<b>3,827</b>
<b><u>INCOME</u></b>				
CUSTOMER & CLIENT RECEIPTS	347	402	402	402
GOVERNMENT GRANTS	-	-	-	-
RECHARGES	3,105	3,083	3,083	3,218
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	476	220	220	220
<b>TOTAL INCOME</b>	<b>3,928</b>	<b>3,705</b>	<b>3,705</b>	<b>3,840</b>
<b>NET EXPENDITURE</b>	<b>192</b>	<b>191</b>	<b>191</b>	<b>(13)</b>
<i>COST PER '000 POPULATION</i>	<i>1</i>	<i>1</i>	<i>1</i>	<i>(0)</i>

**Budget Holder: Tony Doyle - Head of ICT Services**

**FINANCE MANAGER: Mark Golden**

**Notes:**

Information and Communications Technology underpins activities of the Council, Blackpool schools and the local community. ICT Services enables the Council to utilise new technologies and systems to deliver a better, more convenient and cost effective service. The ICT Services budget covers all the costs for managing and supporting the Council's ICT infrastructure, the hosting and back up of data, network and telephony services, corporate applications and providing suitable hardware for employees of the Council to carry out their business on. The costs for business application licences and telephones are paid directly by the services. The costs of the Council ICT is offset significantly by a shared service approach that allows other public sector bodies across the Fylde Coast and beyond to access traded services provided by the Council's ICT Service.

# **GOVERNANCE AND REGULATORY SERVICES**

# GOVERNANCE AND REGULATORY SERVICES

## GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2017

### SUMMARY

FUNCTIONS OF SERVICE	2014/15 ACTUAL	2015/16 ADJUSTED CASH LIMIT	2015/16 FORECAST OUTTURN	2016/17 CASH LIMIT
	£000	£000	£000	£000
DEMOCRATIC GOVERNANCE	2,685	2,989	2,906	2,375
REGISTRATION AND BEREAVEMENT SERVICES	(219)	(350)	(287)	(372)
LICENSING	(402)	(376)	(376)	(359)
<b>NET COST OF SERVICES</b>	<b>2,064</b>	<b>2,263</b>	<b>2,243</b>	<b>1,644</b>
<i>COST PER '000 POPULATION</i>	<i>14</i>	<i>16</i>	<i>16</i>	<i>12</i>

DIRECTOR: Mark Towers

FINANCE MANAGER: Mark Golden

SUBJECTIVE ANALYSIS	2014/15 ACTUAL	2015/16 ADJUSTED CASH LIMIT	2015/16 FORECAST OUTTURN	2016/17 CASH LIMIT
	£000	£000	£000	£000
<b><u>EXPENDITURE</u></b>				
EMPLOYEES	2,299	2,473	2,627	2,518
PREMISES	232	229	232	224
TRANSPORT	45	43	40	43
SUPPLIES AND SERVICES	1,583	1,454	1,431	1,055
THIRD PARTY PAYMENTS	187	159	170	159
TRANSFER PAYMENTS	-	-	-	-
SUPPORT SERVICES	697	947	955	902
CAPITAL CHARGES	89	100	100	97
CORPORATE SAVINGS TARGET	-	-	-	(212)
<b>TOTAL EXPENDITURE</b>	<b>5,132</b>	<b>5,405</b>	<b>5,555</b>	<b>4,786</b>
<b><u>INCOME</u></b>				
CUSTOMER & CLIENT RECEIPTS	2,491	2,758	2,692	2,758
GOVERNMENT GRANTS	90	-	46	-
RECHARGES	-	-	-	-
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	487	384	574	384
<b>TOTAL INCOME</b>	<b>3,068</b>	<b>3,142</b>	<b>3,312</b>	<b>3,142</b>
<b>NET EXPENDITURE</b>	<b>2,064</b>	<b>2,263</b>	<b>2,243</b>	<b>1,644</b>



# GOVERNANCE AND REGULATORY SERVICES

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2017

## DEMOCRATIC GOVERNANCE

SUBJECTIVE ANALYSIS	2014/15	2015/16	2015/16	2016/17
	ACTUAL	ADJUSTED	FORECAST	CASH LIMIT
	£000	£000	£000	£000
<b><u>EXPENDITURE</u></b>				
EMPLOYEES	1,293	1,425	1,521	1,432
PREMISES	9	7	6	7
TRANSPORT	22	23	17	23
SUPPLIES AND SERVICES	1,068	880	804	481
THIRD PARTY PAYMENTS	-	-	-	-
TRANSFER PAYMENTS	-	-	-	-
SUPPORT SERVICES	601	782	784	610
CAPITAL CHARGES	-	-	-	-
CORPORATE SAVINGS TARGET	-	-	-	(50)
<b>TOTAL EXPENDITURE</b>	<b>2,993</b>	<b>3,117</b>	<b>3,132</b>	<b>2,503</b>
<b><u>INCOME</u></b>				
CUSTOMER & CLIENT RECEIPTS	8	31	-	31
GOVERNMENT GRANTS	90	-	-	-
RECHARGES	-	-	-	-
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	210	97	226	97
<b>TOTAL INCOME</b>	<b>308</b>	<b>128</b>	<b>226</b>	<b>128</b>
<b>NET EXPENDITURE</b>	<b>2,685</b>	<b>2,989</b>	<b>2,906</b>	<b>2,375</b>
<i>COST PER '000 POPULATION</i>	<i>19</i>	<i>21</i>	<i>20</i>	<i>17</i>

**BUDGET HOLDER:** Lorraine Hurst - Head of Democratic Governance

**FINANCE MANAGER:** Mark Golden

**Notes:**

Governance and Regulatory Services includes the following elements of service:

- 1) Corporate and Member Services includes Corporate Management, Members Administration, Mayoral Services, Town Twinning and Special Events.
- 2) Democratic Services includes the Meeting Support, Scrutiny Support and the Members Support functions. The department provides advice and support to the Mayor and Members of the Council and organises all Executive, Council and Committee meetings.  
  
Electoral Services includes the organisation of the annual canvass and update of the Register of Electors, and arrangements for Borough.
- 3) Parliamentary and European elections within the Borough. The budget covers the cost of producing and delivering election forms and cards and will fluctuate according to the incidence of elections.
- 4) The budget for supporting the Wards is held by Democratic Services, together with the delegated budget for applications from Elected Members.

ELEMENTS OF THE SERVICE	£000	£000	£000	£000
CORPORATE & MEMBER SERVICES	1,154	1,609	1,573	1,390
DEMOCRATIC SERVICES	536	543	496	543
ELECTORAL SERVICES	166	330	330	172
WARDS BUDGET	829	507	507	270
<b>NET EXPENDITURE</b>	<b>2,685</b>	<b>2,989</b>	<b>2,906</b>	<b>2,375</b>

# GOVERNANCE AND REGULATORY SERVICES

## GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2017

### REGISTRATION AND BEREAVEMENT

SUBJECTIVE ANALYSIS	2014/15 ACTUAL £000	2015/16 ADJUSTED CASH LIMIT £000	2015/16 FORECAST OUTTURN £000	2016/17 CASH LIMIT £000
<b><u>EXPENDITURE</u></b>				
EMPLOYEES	804	825	904	857
PREMISES	223	222	226	217
TRANSPORT	20	17	21	17
SUPPLIES AND SERVICES	384	416	504	416
THIRD PARTY PAYMENTS	187	159	170	159
TRANSFER PAYMENTS	-	-	-	-
SUPPORT SERVICES	74	135	141	239
CAPITAL CHARGES	89	100	100	97
CORPORATE SAVINGS TARGET	-	-	-	(150)
<b>TOTAL EXPENDITURE</b>	<b>1,781</b>	<b>1,874</b>	<b>2,066</b>	<b>1,852</b>
<b><u>INCOME</u></b>				
CUSTOMER & CLIENT RECEIPTS	1,726	1,937	1,959	1,937
GOVERNMENT GRANTS	-	-	46	-
RECHARGES	-	-	-	-
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	274	287	348	287
<b>TOTAL INCOME</b>	<b>2,000</b>	<b>2,224</b>	<b>2,353</b>	<b>2,224</b>
<b>NET EXPENDITURE</b>	<b>(219)</b>	<b>(350)</b>	<b>(287)</b>	<b>(372)</b>
<i>COST PER '000 POPULATION</i>	<i>(2)</i>	<i>(2)</i>	<i>(2)</i>	<i>(3)</i>

**BUDGET HOLDER:** Joceline Greenaway - Head of Registration and Bereavement Services

**FINANCE MANAGER:** Mark Golden

**Notes:**

- 1) The Registrars service is managed by the authority under the direction of the Registrar General of the Department of Health's Office of National Statistics. The service administers the registration of births, deaths and marriages. The authority has a statutory responsibility to:
  - a) Establish a permanent legal record of every birth, death and marriage and provide documentary evidence of these events.
  - b) Carry out the civil preliminaries to marriage, conduct civil marriage ceremonies and civil partnerships.
  - c) Furnish the Registrar General with relevant returns to assist with population statistics and medical research.
  - d) Conduct citizenship ceremonies.
- 2) The Coroners & Mortuary service covers the Blackpool and Fylde district, with Blackpool being the lead authority.
- 3) The Council operates and manages Layton and Carleton cemeteries, along with the Jewish Cemetery and Muslim burial area both located in Layton.
- 4) There is a crematorium facility at Carleton which operates throughout the year in accordance with the standards required by the Environmental Protection Act 1990 regarding pollution of the environment and reduction of emissions.

ELEMENTS OF THE SERVICE	£000	£000	£000	£000
REGISTRARS	42	69	89	86
CORONERS & MORTUARY	328	346	376	353
BURIALS	(334)	(303)	(290)	(307)
CARLETON CREMATORIUM SERVICES	(272)	(476)	(477)	(518)
PUBLIC FUNERALS	17	14	15	14
<b>NET EXPENDITURE</b>	<b>(219)</b>	<b>(350)</b>	<b>(287)</b>	<b>(372)</b>

# GOVERNANCE AND REGULATORY SERVICES

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2017

## LICENSING

SUBJECTIVE ANALYSIS	2014/15	2015/16	2015/16	2016/17
	ACTUAL	ADJUSTED	FORECAST	CASH LIMIT
	£000	£000	£000	£000
<b><u>EXPENDITURE</u></b>				
EMPLOYEES	202	223	202	229
PREMISES	-	-	-	-
TRANSPORT	3	3	2	3
SUPPLIES AND SERVICES	131	158	123	158
THIRD PARTY PAYMENTS	-	-	-	-
TRANSFER PAYMENTS	-	-	-	-
SUPPORT SERVICES	22	30	30	53
CAPITAL CHARGES	-	-	-	-
CORPORATE SAVINGS TARGET	-	-	-	(12)
<b>TOTAL EXPENDITURE</b>	<b>358</b>	<b>414</b>	<b>357</b>	<b>431</b>
<b><u>INCOME</u></b>				
CUSTOMER & CLIENT RECEIPTS	757	790	733	790
GOVERNMENT GRANTS	-	-	-	-
RECHARGES	-	-	-	-
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	3	-	-	-
<b>TOTAL INCOME</b>	<b>760</b>	<b>790</b>	<b>733</b>	<b>790</b>
<b>NET EXPENDITURE</b>	<b>(402)</b>	<b>(376)</b>	<b>(376)</b>	<b>(359)</b>
<i>COST PER '000 POPULATION</i>	<i>(3)</i>	<i>(3)</i>	<i>(3)</i>	<i>(3)</i>

**BUDGET HOLDER:** Sharon Davies - Head of Licensing Services

**FINANCE MANAGER:** Mark Golden

**Notes:**

- 1) The aim of the Licensing service is to ensure businesses comply with relevant licensing regulations required by law and in doing so to protect the public. The department works closely with the Enforcement and Quality Standards Team and external partners including Lancashire Constabulary.
- 2) Over forty different types of licence are currently administered by the Licensing Service. These include:
  - a) Licences under the Licensing Act 2003 to permit the provision of alcohol, entertainment and Late Night Refreshment
  - b) Licences and permits under the Gambling Act 2005 which include Casinos, Betting Shops, Bingo Halls and amusement arcades
  - c) The licensing of hackney carriage and private hire drivers, vehicles and operators
  - d) A diverse range of other licences, permits and registrations such as pet shops, petroleum storage licences, explosives registrations and poisons registrations

# RESOURCES

# RESOURCES

## GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2017

### SUMMARY

FUNCTIONS OF SERVICE	2014/15	2015/16	2015/16	2016/17
	ACTUAL	ADJUSTED CASH LIMIT	FORECAST OUTTURN	CASH LIMIT
	£000	£000	£000	£000
PROCUREMENT & DEVELOPMENT	(60)	26	(69)	11
REVENUES, BENEFITS & TRANSACTIONAL SERVICES	(726)	251	214	232
LEGAL SERVICES	(68)	(447)	(425)	(410)
CUSTOMER FIRST	(364)	(37)	(26)	(82)
ACCOUNTANCY	(172)	(56)	(12)	(117)
RISK SERVICES	9	73	76	16
PROPERTY SERVICES & INVESTMENT PORTFOLIO	7,153	2,862	3,408	2,137
<b>NET COST OF SERVICES</b>	<b>5,772</b>	<b>2,672</b>	<b>3,166</b>	<b>1,787</b>
<i>COST PER '000 POPULATION</i>	<i>41</i>	<i>19</i>	<i>22</i>	<i>13</i>

Budget Holder: Mr Steve Thompson

Finance Manager: Mr Mark Golden

SUBJECTIVE ANALYSIS	2014/15	2015/16	2015/16	2016/17
	ACTUAL	ADJUSTED CASH LIMIT	FORECAST OUTTURN	CASH LIMIT
	£000	£000	£000	£000
<b><u>EXPENDITURE</u></b>				
EMPLOYEES	11,330	10,045	10,339	10,063
PREMISES	7,017	6,267	5,959	5,513
TRANSPORT	168	124	124	124
SUPPLIES AND SERVICES	3,037	2,767	2,913	1,989
THIRD PARTY PAYMENTS	717	716	730	716
TRANSFER PAYMENTS	172	215	255	215
SUPPORT SERVICES	3,530	3,110	3,121	3,034
CAPITAL CHARGES	4,592	4,385	4,446	4,368
CORPORATE SAVINGS TARGET	-	(1,532)	(350)	(619)
<b>TOTAL EXPENDITURE</b>	<b>30,563</b>	<b>26,097</b>	<b>27,537</b>	<b>25,403</b>
<b><u>INCOME</u></b>				
CUSTOMER & CLIENT RECEIPTS	1,953	2,867	2,600	3,118
GOVERNMENT GRANTS	1,801	547	546	547
RECHARGES	17,064	19,342	19,296	19,352
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	3,973	669	1,929	599
<b>TOTAL INCOME</b>	<b>24,791</b>	<b>23,425</b>	<b>24,371</b>	<b>23,616</b>
<b>NET EXPENDITURE</b>	<b>5,772</b>	<b>2,672</b>	<b>3,166</b>	<b>1,787</b>

# RESOURCES

## GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2017

### PROCUREMENT & DEVELOPMENT

SUBJECTIVE ANALYSIS	2014/15	2015/16	2015/16	2016/17
	ACTUAL	ADJUSTED	FORECAST	CASH LIMIT
	£000	£000	£000	£000
<b><u>EXPENDITURE</u></b>				
EMPLOYEES	731	491	492	561
PREMISES	21	-	-	-
TRANSPORT	3	2	2	2
SUPPLIES AND SERVICES	170	25	26	25
THIRD PARTY PAYMENTS	-	-	-	-
TRANSFER PAYMENTS	-	-	-	-
SUPPORT SERVICES	113	60	60	73
CAPITAL CHARGES	-	-	-	-
CORPORATE SAVINGS TARGET	-	49	-	(44)
<b>TOTAL EXPENDITURE</b>	<b>1,038</b>	<b>627</b>	<b>580</b>	<b>617</b>
<b><u>INCOME</u></b>				
CUSTOMER & CLIENT RECEIPTS	8	2	2	2
GOVERNMENT GRANTS	-	-	-	-
RECHARGES	616	485	485	490
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	474	114	162	114
<b>TOTAL INCOME</b>	<b>1,098</b>	<b>601</b>	<b>649</b>	<b>606</b>
<b>NET EXPENDITURE</b>	<b>(60)</b>	<b>26</b>	<b>(69)</b>	<b>11</b>
<i>COST PER '000 POPULATION</i>	<i>(0)</i>	<i>0</i>	<i>(0)</i>	<i>0</i>

**Budget Holder: Mr Trevor Rayner - Head of Procurement & Development**

**Finance Manager: Mr Mark Golden**

**Notes:**

- 1) The Project Team undertakes projects of strategic and corporate importance. Review, plan and implement improvements to services within the directorate and across the Council, delivering efficiency savings and value for money. Strengthen performance management and business planning across the directorate.
- 2) Corporate Procurement co-ordinate and manage the contractual process and procurement of goods and services for the whole of the Council.

# RESOURCES

## GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2017

### REVENUES, BENEFITS & TRANSACTIONAL SERVICES

SUBJECTIVE ANALYSIS	2014/15	2015/16	2015/16	2016/17
	ACTUAL	ADJUSTED CASH LIMIT	FORECAST OUTTURN	CASH LIMIT
	£000	£000	£000	£000
<b><u>EXPENDITURE</u></b>				
EMPLOYEES	3,788	3,808	3,981	3,810
PREMISES	4	-	2	-
TRANSPORT	17	12	17	12
SUPPLIES AND SERVICES	1,447	732	949	732
THIRD PARTY PAYMENTS	-	-	-	-
TRANSFER PAYMENTS	157	200	200	200
SUPPORT SERVICES	1,194	1,104	1,106	1,091
CAPITAL CHARGES	-	-	-	-
CORPORATE SAVINGS TARGET	-	(96)	59	(84)
<b>TOTAL EXPENDITURE</b>	<b>6,607</b>	<b>5,760</b>	<b>6,314</b>	<b>5,761</b>
<b><u>INCOME</u></b>				
CUSTOMER & CLIENT RECEIPTS	1	-	-	-
GOVERNMENT GRANTS	1,527	470	485	470
RECHARGES	4,965	4,876	4,896	4,896
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	840	163	719	163
<b>TOTAL INCOME</b>	<b>7,333</b>	<b>5,509</b>	<b>6,100</b>	<b>5,529</b>
<b>NET EXPENDITURE</b>	<b>(726)</b>	<b>251</b>	<b>214</b>	<b>232</b>
<i>COST PER '000 POPULATION</i>	<i>(5)</i>	<i>2</i>	<i>2</i>	<i>2</i>

**Budget Holder: Mrs Marie McRoberts - Assistant Director Revenues, Benefits and Customer Services**

**Finance Manager: Mr Mark Golden**

**Notes:**

- 1) Housing Benefit administration which includes processing new claims and changes of circumstances, reviewing on-going claims, verifying statutory requirements to entitlements and recovery of overpayments. Council Tax Reduction Scheme administration for Working Age Customers and Statutory Scheme for Pension Age customers which includes processing new claims and changes of circumstances, reviewing on-going claims, verifying requirements to entitlement and recovery of overpayments. Administering applications for and changes to Free School Meals entitlement. Administration of the Local Discretionary Support Scheme which replaces elements of the DWP Social Fund which includes emergency support (Crisis) and grants to enable residents to move back into or remain in the community.
- 2) Income and Recovery - administer and maximize the collection of Council Tax, Business Rates and sundry debts including the establishment of liability, entitlement to discounts, reliefs and exemptions. Also undertakes appropriate enforcements action. Carries out collection on behalf of the Business Improvement District (BID).
- 3) Social Care benefits processing which includes assessing client contributions towards the cost of residential and non-residential care, collection of contributions and payments to care providers.
- 4) Transactional Services includes creditor payments, debtor management and cashiers' services.

ELEMENTS OF THE SERVICE	£000	£000	£000	£000
REVENUES MANAGEMENT	250	113	125	114
COUNCIL TAX REFORM	7	1	7	1
TRANSACTIONAL SERVICES	(134)	(47)	(44)	(18)
REVENUES	1,476	1,326	1,340	1,260
BENEFITS	(1,610)	(1,542)	(1,614)	(1,528)
DISCRETIONARY SUPPORT SCHEME	(715)	400	400	403
CORPORATE SAVINGS TARGET				
<b>NET EXPENDITURE</b>	<b>(726)</b>	<b>251</b>	<b>214</b>	<b>232</b>

# RESOURCES

## GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2017

### LEGAL SERVICES

SUBJECTIVE ANALYSIS	2014/15	2015/16	2015/16	2016/17
	ACTUAL	ADJUSTED CASH LIMIT	FORECAST OUTTURN	CASH LIMIT
	£000	£000	£000	£000
<b><u>EXPENDITURE</u></b>				
EMPLOYEES	1,110	666	661	609
PREMISES	-	-	-	-
TRANSPORT	10	1	1	1
SUPPLIES AND SERVICES	136	92	114	92
THIRD PARTY PAYMENTS	-	-	-	-
TRANSFER PAYMENTS	-	-	-	-
SUPPORT SERVICES	223	166	166	133
CAPITAL CHARGES	-	-	-	-
CORPORATE SAVINGS TARGET	-	(80)	-	(40)
<b>TOTAL EXPENDITURE</b>	<b>1,479</b>	<b>845</b>	<b>942</b>	<b>795</b>
<b><u>INCOME</u></b>				
CUSTOMER & CLIENT RECEIPTS	91	66	83	66
GOVERNMENT GRANTS	-	-	-	-
RECHARGES	1,346	1,184	1,218	1,097
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	110	42	66	42
<b>TOTAL INCOME</b>	<b>1,547</b>	<b>1,292</b>	<b>1,367</b>	<b>1,205</b>
<b>NET EXPENDITURE</b>	<b>(68)</b>	<b>(447)</b>	<b>(425)</b>	<b>(410)</b>
<i>COST PER '000 POPULATION</i>	<i>(0)</i>	<i>(3)</i>	<i>(3)</i>	<i>(3)</i>

**Budget Holder: Ms Carmel White - Chief Corporate Solicitor**

**Finance Manager: Mr Mark Golden**

**Notes:**

- 1) Legal Services is made up of the Property & Commercial and Litigation (General) section, the Litigation (Children) section and the Practice Management section. Legal Services is Lexcel accredited by the Law Society and is a key service supporting all parts of Blackpool Council, Council owned companies, Schools and Academies.



# RESOURCES

## GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2017

### CUSTOMER FIRST

SUBJECTIVE ANALYSIS	2014/15	2015/16	2015/16	2016/17
	ACTUAL	ADJUSTED CASH LIMIT	FORECAST OUTTURN	CASH LIMIT
	£000	£000	£000	£000
<b><u>EXPENDITURE</u></b>				
EMPLOYEES	811	835	770	817
PREMISES	1	-	-	-
TRANSPORT	25	25	25	25
SUPPLIES AND SERVICES	119	89	160	89
THIRD PARTY PAYMENTS	-	-	-	-
TRANSFER PAYMENTS	-	-	-	-
SUPPORT SERVICES	168	169	169	152
CAPITAL CHARGES	-	4	4	4
CORPORATE SAVINGS TARGET	-	(49)	-	-
<b>TOTAL EXPENDITURE</b>	<b>1,124</b>	<b>1,073</b>	<b>1,128</b>	<b>1,087</b>
<b><u>INCOME</u></b>				
CUSTOMER & CLIENT RECEIPTS	28	32	28	32
GOVERNMENT GRANTS	77	77	61	77
RECHARGES	1,332	989	989	1,048
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	51	12	76	12
<b>TOTAL INCOME</b>	<b>1,488</b>	<b>1,110</b>	<b>1,154</b>	<b>1,169</b>
<b>NET EXPENDITURE</b>	<b>(364)</b>	<b>(37)</b>	<b>(26)</b>	<b>(82)</b>
<i>COST PER '000 POPULATION</i>	<i>(3)</i>	<i>(0)</i>	<i>(0)</i>	<i>(1)</i>

**Budget Holder: Mrs Marie McRoberts - Assistant Director Revenues, Benefits and Customer Services**

**Finance Manager: Mr Mark Golden**

**Notes:**

- Customer First is the first point of contact for many of the Council's customer enquiries. The service operates from the Municipal Building supporting all the main contact channels - counter, phone, web, email and post. Additional services provided include the incoming and outgoing mail hub for Municipal Buildings and reception services at Bickerstaffe House and Town Hall. The service also administers the application of disabled parking permits.

# RESOURCES

## GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2017

### ACCOUNTANCY

SUBJECTIVE ANALYSIS	2014/15	2015/16	2015/16	2016/17
	ACTUAL	ADJUSTED	FORECAST	CASH LIMIT
	£000	£000	£000	£000
<b><u>EXPENDITURE</u></b>				
EMPLOYEES	1,506	1,463	1,546	1,425
PREMISES	(1)	-	-	-
TRANSPORT	4	3	3	3
SUPPLIES AND SERVICES	236	135	221	114
THIRD PARTY PAYMENTS	-	-	-	-
TRANSFER PAYMENTS	-	-	-	-
SUPPORT SERVICES	315	255	255	207
CAPITAL CHARGES	-	-	-	-
CORPORATE SAVINGS TARGET	-	(90)	-	(101)
<b>TOTAL EXPENDITURE</b>	<b>2,060</b>	<b>1,766</b>	<b>2,025</b>	<b>1,648</b>
<b><u>INCOME</u></b>				
CUSTOMER & CLIENT RECEIPTS	111	114	114	114
GOVERNMENT GRANTS	-	-	-	-
RECHARGES	1,986	1,674	1,713	1,627
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	135	34	210	24
<b>TOTAL INCOME</b>	<b>2,232</b>	<b>1,822</b>	<b>2,037</b>	<b>1,765</b>
<b>NET EXPENDITURE</b>	<b>(172)</b>	<b>(56)</b>	<b>(12)</b>	<b>(117)</b>
<i>COST PER '000 POPULATION</i>	<i>(1)</i>	<i>(0)</i>	<i>(0)</i>	<i>(1)</i>

Budget Holder: Mr Phil Redmond - Chief Accountant

Finance Manager: Mr Mark Golden

**Notes:**

- 1) Accountancy - a corporate finance stewardship role in setting the governance framework, preparing the Council's statutory final accounts, managing its financial information system, its cashflow and providing financial planning, budget monitoring and financial management support to officers and elected Members; provision of specialist financial support re. central government funding, taxation, leasing and one-off technical projects.

# RESOURCES

## GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2017

### RISK SERVICES

SUBJECTIVE ANALYSIS	2014/15	2015/16	2015/16	2016/17
	ACTUAL	ADJUSTED CASH LIMIT	FORECAST OUTTURN	CASH LIMIT
	£000	£000	£000	£000
<b><u>EXPENDITURE</u></b>				
EMPLOYEES	847	511	531	522
PREMISES	3	-	-	-
TRANSPORT	7	2	2	2
SUPPLIES AND SERVICES	46	30	44	30
THIRD PARTY PAYMENTS	-	-	-	-
TRANSFER PAYMENTS	15	15	15	15
SUPPORT SERVICES	133	128	128	124
CAPITAL CHARGES	-	-	-	-
CORPORATE SAVINGS TARGET	-	(7)	-	(50)
<b>TOTAL EXPENDITURE</b>	<b>1,051</b>	<b>679</b>	<b>720</b>	<b>643</b>
<b><u>INCOME</u></b>				
CUSTOMER & CLIENT RECEIPTS	-	-	-	-
GOVERNMENT GRANTS	197	-	-	-
RECHARGES	675	575	558	596
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	170	31	86	31
<b>TOTAL INCOME</b>	<b>1,042</b>	<b>606</b>	<b>644</b>	<b>627</b>
<b>NET EXPENDITURE</b>	<b>9</b>	<b>73</b>	<b>76</b>	<b>16</b>
<i>COST PER '000 POPULATION</i>	<i>0</i>	<i>1</i>	<i>1</i>	<i>0</i>

**Budget Holder: Tracy Greenhalgh - Chief Internal Auditor**

**Finance Manager: Mr Mark Golden**

**Notes:**

- 1) Services under the Chief Internal Auditor - provision of an independent internal audit appraisal function that reviews the adequacy and effectiveness of controls in operation within the Council, investigation of benefit and corporate fraud, provision of risk management and insurance cover, emergency planning and business continuity management. There is a statutory requirement to provide internal audit services within the Council prescribed in Section 151 of the Local Government Act 1972. This was further clarified by the Accounts and Audit Regulations 2011 which require local authorities to maintain an adequate and effective system of internal audit.

# RESOURCES

## GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2017

### PROPERTY SERVICES & INVESTMENT PORTFOLIO

SUBJECTIVE ANALYSIS	2014/15	2015/16	2015/16	2016/17
	ACTUAL	ADJUSTED	FORECAST	CASH LIMIT
	£000	£000	£000	£000
<b>EXPENDITURE</b>				
EMPLOYEES	2,537	2,271	2,358	2,319
PREMISES	6,989	6,267	5,957	5,513
TRANSPORT	102	79	74	79
SUPPLIES AND SERVICES	883	1,664	1,399	907
THIRD PARTY PAYMENTS	717	716	730	716
TRANSFER PAYMENTS	-	-	40	-
SUPPORT SERVICES	1,384	1,228	1,237	1,254
CAPITAL CHARGES	4,592	4,381	4,442	4,364
CORPORATE SAVINGS TARGET	-	(1,259)	(409)	(300)
<b>TOTAL EXPENDITURE</b>	<b>17,204</b>	<b>15,347</b>	<b>15,828</b>	<b>14,852</b>
<b>INCOME</b>				
CUSTOMER & CLIENT RECEIPTS	1,714	2,653	2,373	2,904
GOVERNMENT GRANTS	-	-	-	-
RECHARGES	6,144	9,559	9,437	9,598
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	2,193	273	610	213
<b>TOTAL INCOME</b>	<b>10,051</b>	<b>12,485</b>	<b>12,420</b>	<b>12,715</b>
<b>NET EXPENDITURE</b>	<b>7,153</b>	<b>2,862</b>	<b>3,408</b>	<b>2,137</b>
<i>COST PER '000 POPULATION</i>	<i>50</i>	<i>20</i>	<i>24</i>	<i>15</i>

**Budget Holder: Mr Stephen Waterfield - Head of Property & Asset Management**

**Finance Manager: Mr Mark Golden**

**Notes:**

- The Asset & Estate Management Service undertakes the Corporate Landlord role to manage and maintain the Council's land and property portfolio, ensuring that it is safe, secure, accessible and maintained to an appropriate and defined standard. Delivers the energy and water management service, the Carbon Management Plan and Climate Change agenda to develop a sustainable and efficient property portfolio which has a minimum impact on the environment and climate during its life. Maintains the Asset Management database system, holding the core property data on all Council's land and property assets. Delivers the Office Accommodation Strategy to rationalise and reduce the cost base. Provides a professional valuation and Estates Service to manage the Council's land and property estate, undertaking valuations, disposals, acquisitions and Compulsory Purchase Orders. The service is responsible for the delivery of key property-related projects to develop the town, economy and local communities.
- The above figures include the operating costs of administrative & operational premises including but not restricted to:-
  - Bickerstaffe House
  - Town Hall
  - Municipal Buildings
  - Stanley Buildings
  - Solaris Centre
  - South King Street
  - Coastal House
  - Festival House
  - Palatine Leisure Centre
  - Blackpool Sports Centre
  - Moor Park Leisure Centre
  - Enterprise Centre
  - Blackpool Football Club
  - Technology Management Centre
- The Solaris Centre incorporates a centre of environmental excellence promoting sustainability, and small business incubator units with rooms for training, seminars and meetings. It is also a base for partnerships delivering environmental projects in the community and displays exhibitions of local art and photographs.
- "Recharges" relates to accommodation costs allocated to various departments of the Council. The significant variance in 2015/16 cash limit is due to the internal recharging of some buildings which were not recharged in previous years although the costs were included within this budget.

ELEMENTS OF THE SERVICE	£000	£000	£000	£000
PROPERTY SERVICES MANAGEMENT	-	1,031	1,051	367
BUILDINGS	3,945	1,124	1,172	(63)
CAPITAL PROJECTS & DEVELOPMENT	254	(604)	(304)	(266)
PROPERTY & PORTFOLIO MANAGEMENT	462	538	526	520
BUSINESS DEVELOPMENT & STRATEGY	-	110	119	110
ENERGY & PROPERTY DATA	329	(643)	(594)	280
BUILDING SERVICES	456	176	220	67
INVESTMENT PORTFOLIO	1,602	1,143	1,218	1,135
OTHER	105	(13)	-	(13)
<b>NET EXPENDITURE</b>	<b>7,153</b>	<b>2,862</b>	<b>3,408</b>	<b>2,137</b>

# PLACES

# PLACES

## GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2017

### SUMMARY

FUNCTIONS OF SERVICE	2014/15	2015/16	2015/16	2016/17
	ACTUAL	ADJUSTED CASH LIMIT	FORECAST OUTTURN	CASH LIMIT
	£000	£000	£000	£000
STRATEGIC LEISURE ASSETS	(1,420)	1,289	2,595	1,289
CULTURAL SERVICES	2,686	1,782	1,782	(64)
ECONOMIC DEVELOPMENT	724	645	645	84
HOUSING, PLANNING & TRANSPORT POLICY	1,377	358	358	512
VISITOR ECONOMY	5,552	4,274	4,375	3,738
<b>NET COST OF SERVICES</b>	<b>8,919</b>	<b>8,348</b>	<b>9,755</b>	<b>5,559</b>
<i>COST PER '000 POPULATION</i>	63	59	68	39

Budget Holder: Mr A Cavill- Director of Place

Finance Manager: Mr S Maher / Mrs K Whyatt

SUBJECTIVE ANALYSIS	2014/15	2015/16	2015/16	2016/17
	ACTUAL	ADJUSTED CASH LIMIT	FORECAST OUTTURN	CASH LIMIT
	£000	£000	£000	£000
<b><i>EXPENDITURE</i></b>				
EMPLOYEES	7,535	6,741	6,772	6,500
PREMISES	2,300	2,420	2,278	1,099
TRANSPORT	294	341	372	325
SUPPLIES AND SERVICES	1,969	5,116	7,118	2,273
THIRD PARTY PAYMENTS	240	72	204	120
TRANSFER PAYMENTS	135	302	401	43
SUPPORT SERVICES	1,476	1,401	1,408	1,492
CAPITAL CHARGES	5,265	4,710	4,353	1,661
CORPORATE SAVINGS TARGET	-	-	-	(692)
<b>TOTAL EXPENDITURE</b>	<b>19,214</b>	<b>21,103</b>	<b>22,906</b>	<b>12,821</b>
<b><i>INCOME</i></b>				
CUSTOMER & CLIENT RECEIPTS	3,504	4,251	3,998	976
GOVERNMENT GRANTS	377	1,548	1,833	8
RECHARGES	1,204	2,444	2,400	4,807
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	5,210	4,512	4,920	1,471
<b>TOTAL INCOME</b>	<b>10,295</b>	<b>12,755</b>	<b>13,151</b>	<b>7,262</b>
<b>NET EXPENDITURE</b>	<b>8,919</b>	<b>8,348</b>	<b>9,755</b>	<b>5,559</b>

# PLACES

## GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2017

### STRATEGIC LEISURE ASSETS

SUBJECTIVE ANALYSIS	2014/15	2015/16	2015/16	2016/17
	ACTUAL	ADJUSTED	FORECAST	CASH LIMIT
	£000	£000	£000	£000
<b><i>EXPENDITURE</i></b>				
EMPLOYEES	71	97	105	43
PREMISES	1,143	1,172	1,065	-
TRANSPORT	-	-	-	-
SUPPLIES AND SERVICES	(3,153)	91	553	-
THIRD PARTY PAYMENTS	1	-	-	-
TRANSFER PAYMENTS	-	50	50	-
SUPPORT SERVICES	48	46	46	45
CAPITAL CHARGES	3,916	4,211	3,854	1,201
CORPORATE SAVINGS TARGET	-	-	-	-
<b>TOTAL EXPENDITURE</b>	<b>2,026</b>	<b>5,667</b>	<b>5,663</b>	<b>1,289</b>
<b><i>INCOME</i></b>				
CUSTOMER & CLIENT RECEIPTS	2,360	3,275	2,735	-
GOVERNMENT GRANTS	-	-	-	-
RECHARGES	-	-	-	-
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	1,086	1,103	333	-
<b>TOTAL INCOME</b>	<b>3,446</b>	<b>4,378</b>	<b>3,068</b>	<b>-</b>
<b>NET EXPENDITURE</b>	<b>(1,420)</b>	<b>1,289</b>	<b>2,595</b>	<b>1,289</b>
<i>COST PER '000 POPULATION</i>	<i>(10)</i>	<i>9</i>	<i>18</i>	<i>9</i>

**Budget Holder: Mr L Frudd - Head of Strategic Leisure Assets**

**Finance Manager: Mr S Maher / Mrs K Whyatt**

**Notes:**

- 1) Strategic Leisure Assets includes the following premises:
- Blackpool Tower
  - The Winter Gardens
  - Madame Tussauds
  - The Golden Mile Buildings

# PLACES

## GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2017

### CULTURAL SERVICES

SUBJECTIVE ANALYSIS	2014/15	2015/16	2015/16	2016/17
	ACTUAL	ADJUSTED CASH LIMIT	FORECAST OUTTURN	CASH LIMIT
	£000	£000	£000	£000
<b><u>EXPENDITURE</u></b>				
EMPLOYEES	1,499	1,582	1,688	1,221
PREMISES	332	480	406	342
TRANSPORT	41	40	45	24
SUPPLIES AND SERVICES	1,110	1,542	1,886	604
THIRD PARTY PAYMENTS	8	40	45	38
TRANSFER PAYMENTS	-	-	-	-
SUPPORT SERVICES	221	226	229	254
CAPITAL CHARGES	257	259	259	234
CORPORATE SAVINGS TARGET	-	-	-	(342)
<b>TOTAL EXPENDITURE</b>	<b>3,468</b>	<b>4,169</b>	<b>4,558</b>	<b>2,375</b>
<b><u>INCOME</u></b>				
CUSTOMER & CLIENT RECEIPTS	28	24	27	24
GOVERNMENT GRANTS	127	-	78	-
RECHARGES	50	739	739	2,272
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	577	1,624	1,932	143
<b>TOTAL INCOME</b>	<b>782</b>	<b>2,387</b>	<b>2,776</b>	<b>2,439</b>
<b>NET EXPENDITURE</b>	<b>2,686</b>	<b>1,782</b>	<b>1,782</b>	<b>(64)</b>
<i>COST PER '000 POPULATION</i>	<i>19</i>	<i>13</i>	<i>13</i>	<i>(0)</i>

**Budget Holder:** Mrs. P Hamilton - Head of Cultural Services

**Finance Manager:** Mr S Maher / Mrs K Whyatt

**Notes:**

- 1) Cultural Services comprises of the Library services, Arts Development and Heritage Services.
- 2) The library service in Blackpool consists of a network of community libraries which provide the Blackpool library service across the Borough. It also provides an at-home library outreach service for vulnerable people who are unable to visit a local library. The service co-ordinates the national Book Start scheme - providing books, via a gifting scheme, to all households with babies and pre-school children, as well as an annual Reader Development programme which is actioned to promote and support literacy, learning, and the use of libraries.
- 3) The Arts & Heritage budget represents the cost of providing the general running costs, exhibition and education programme, and staffing for the Arts Development service. This budget does not include external funding. The Arts Service uses its core budget to attract external funding to invest in Blackpool's communities, for programmes supporting some of our most vulnerable residents, including users of mental health services, and residents of some of our most deprived areas.

ELEMENTS OF THE SERVICE	£000	£000	£000	£000
ARTS & HERITAGE	521	126	126	6
MUSEUM	2	-	-	-
LIBRARY SERVICE	2,163	1,656	1,656	(70)
<b>NET EXPENDITURE</b>	<b>2,686</b>	<b>1,782</b>	<b>1,782</b>	<b>(64)</b>



# PLACES

## GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2017

### ECONOMIC DEVELOPMENT

SUBJECTIVE ANALYSIS	2014/15	2015/16	2015/16	2016/17
	ACTUAL	ADJUSTED CASH LIMIT	FORECAST OUTTURN	CASH LIMIT
	£000	£000	£000	£000
<b><u>EXPENDITURE</u></b>				
EMPLOYEES	811	337	349	362
PREMISES	134	115	117	115
TRANSPORT	10	5	4	5
SUPPLIES AND SERVICES	420	139	177	139
THIRD PARTY PAYMENTS	-	-	-	-
TRANSFER PAYMENTS	-	-	-	-
SUPPORT SERVICES	148	104	104	78
CAPITAL CHARGES	12	11	11	11
CORPORATE SAVINGS TARGET	-	-	-	(60)
<b>TOTAL EXPENDITURE</b>	<b>1,535</b>	<b>711</b>	<b>762</b>	<b>650</b>
<b><u>INCOME</u></b>				
CUSTOMER & CLIENT RECEIPTS	84	66	98	66
GOVERNMENT GRANTS	27	-	-	-
RECHARGES	-	-	-	500
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	700	-	19	-
<b>TOTAL INCOME</b>	<b>811</b>	<b>66</b>	<b>117</b>	<b>566</b>
<b>NET EXPENDITURE</b>	<b>724</b>	<b>645</b>	<b>645</b>	<b>84</b>
<i>COST PER '000 POPULATION</i>	5	5	5	1

**Budget Holder: Mr P Legg - Head of Economic Development**

**Finance Manager: Mr S Maher / Mrs K Whyatt**

**Notes:**

- 1) The Economic Development Division is a small but effective team that spearheads the Council's support to new and existing businesses to assist in their set up, growth and job creation. The function has two parts to the operation: support to local businesses, and support to unemployed residents; with essential overlap around employer engagement.
- 2) The Business Support team has a successful track record of supporting new start businesses through its Get Started service offering advice, training and access to start up finance. The wider team acts as a key interface with existing businesses, in particular growing businesses in their efforts to locate and invest in property, plant and equipment, recruitment and skills. The team communicates with businesses through a variety of methods including the recently refreshed Blackpoolunlimited.com, an online business communication portal; reacting to enquiries, and proactively navigating businesses through various support available at a local and national level (including start up advice & finance, growth coaching & mentoring, finance including capital grants, superfast broadband, innovation, etc). It manages the Council's Investment Fund, and business hubs (FY Creatives and the Blackpool Enterprise Centre).
- 3) The Council's lead adult employment services team, Positive Steps into Work, operates a number of commercial and publicly funded contracts collectively aimed at helping unemployed Blackpool residents to gain and sustain employment. This includes: a large contract to deliver the government's Work Programme assisting long term unemployed across the Fylde Coast; a number of smaller employment support contracts for residents with complex needs such as drug and alcohol rehabilitation, and residents in 'selective licensing' neighbourhoods; the operation of the Chance to Shine Work Placement scheme, and coordinated redundancy response for public and private employees. The team has secured external funding to spearhead a 2-year pilot commencing in 2015-16 around supporting Blackpool residents with moderate mental health conditions into employment, one of only 4 areas in the country.
- 4) The team project manages the Blackpool Tourism Academy, a £1m externally funded project to drive up customer care, supervisory and management skills within the resort and a purpose designed apprenticeship, pioneered by key businesses and attractions including Blackpool Pleasure Beach, Merlin, Blackpool Zoo, Blackpool Transport, Cuerden Leisure, Winter Gardens and Sandcastle Waterpark, working in conjunction with Blackpool & The Fylde College.

# PLACES

## GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2017

### HOUSING, PLANNING & TRANSPORT POLICY

SUBJECTIVE ANALYSIS	2014/15	2015/16	2015/16	2016/17
	ACTUAL	ADJUSTED CASH LIMIT	FORECAST OUTTURN	CASH LIMIT
	£000	£000	£000	£000
<b><u>EXPENDITURE</u></b>				
EMPLOYEES	2,275	2,146	1,947	2,205
PREMISES	72	74	101	63
TRANSPORT	21	26	22	26
SUPPLIES AND SERVICES	591	1,536	1,975	(191)
THIRD PARTY PAYMENTS	71	3	159	53
TRANSFER PAYMENTS	135	252	351	43
SUPPORT SERVICES	499	555	555	644
CAPITAL CHARGES	22	4	4	4
CORPORATE SAVINGS TARGET	-	-	-	(65)
<b>TOTAL EXPENDITURE</b>	<b>3,686</b>	<b>4,596</b>	<b>5,114</b>	<b>2,782</b>
<b><u>INCOME</u></b>				
CUSTOMER & CLIENT RECEIPTS	733	780	782	780
GOVERNMENT GRANTS	174	1,540	1,660	-
RECHARGES	701	1,275	1,231	1,304
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	701	643	1,083	186
<b>TOTAL INCOME</b>	<b>2,309</b>	<b>4,238</b>	<b>4,756</b>	<b>2,270</b>
<b>NET EXPENDITURE</b>	<b>1,377</b>	<b>358</b>	<b>358</b>	<b>512</b>
<i>COST PER '000 POPULATION</i>	<i>10</i>	<i>3</i>	<i>3</i>	<i>4</i>

Budget Holder: Mr. A Cavill- Director of Place

Finance Manager: Mr S Maher / Mrs K Whyatt

**Notes:**

- 1) This service undertakes the Council's statutory functions and duties in respect of Housing and Planning, and develops the Council's strategic approach to addressing the town's housing challenges, development, land use and transport.

ELEMENTS OF THE SERVICE	£000	£000	£000	£000
HOUSING	706	(65)	(65)	180
PLANNING & TRANSPORT POLICY	671	423	423	332
<b>NET EXPENDITURE</b>	<b>1,377</b>	<b>358</b>	<b>358</b>	<b>512</b>

# PLACES

## GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2017

### VISITOR ECONOMY

SUBJECTIVE ANALYSIS	2014/15	2015/16	2015/16	2016/17
	ACTUAL	ADJUSTED CASH LIMIT	FORECAST OUTTURN	CASH LIMIT
	£000	£000	£000	£000
<b><u>EXPENDITURE</u></b>				
EMPLOYEES	2,879	2,579	2,683	2,669
PREMISES	619	579	599	579
TRANSPORT	222	270	301	270
SUPPLIES AND SERVICES	3,001	1,808	2,527	1,721
THIRD PARTY PAYMENTS	160	29	-	29
TRANSFER PAYMENTS	-	-	-	-
SUPPORT SERVICES	560	470	474	471
CAPITAL CHARGES	1,058	225	225	211
CORPORATE SAVINGS TARGET	-	-	-	(225)
<b>TOTAL EXPENDITURE</b>	<b>8,499</b>	<b>5,960</b>	<b>6,809</b>	<b>5,725</b>
<b><u>INCOME</u></b>				
CUSTOMER & CLIENT RECEIPTS	299	106	356	106
GOVERNMENT GRANTS	49	8	95	8
RECHARGES	453	430	430	731
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	2,146	1,142	1,553	1,142
<b>TOTAL INCOME</b>	<b>2,947</b>	<b>1,686</b>	<b>2,434</b>	<b>1,987</b>
<b>NET EXPENDITURE</b>	<b>5,552</b>	<b>4,274</b>	<b>4,375</b>	<b>3,738</b>
<i>COST PER '000 POPULATION</i>	<i>39</i>	<i>30</i>	<i>31</i>	<i>26</i>

**Budget Holder: Mr. P Welsh - Head of Visitor Economy**

**Finance Manager: Mr S Maher / Mrs K Whyatt**

**Notes:**

- 1) VisitBlackpool is the resort's Destination Management Organisation (DMO) which has responsibility for attracting visitors through various year-round marketing activities. Its key objective is to reposition Blackpool as Europe's leading seaside resort.
- 2) The Illuminations service carries responsibility for designing and delivering one of the town's most popular and enduring attractions. The Illuminations attract circa three million visitors to Blackpool during the summer season.
- 3) The Partnerships & Business Development team carries responsibility for private sector engagement and partnership working, as well as relationship management between the Council and key partner organisations.
- 4) Print Services provides a printing service for the authority.
- 5) The Community Safety team supports the work of the Community Safety Partnership, BSafe Blackpool, by developing initiatives to reduce crime and anti-social behaviour, as well as putting plans in place to support vulnerable victims of crime and anti-social behaviour.
- 6) Security Services provide security services to a number of Council and non-Council sites. These include key-holding and alarm response services, as well as static security to sites such as Layton Depot. The service also provides mobile patrol and close protection services.
- 7) The CCTV service provides a maintenance and installation service for the Council cameras, as well as for those of neighbouring local authorities. It also provides services such as wireless links, access control and automatic number plate recognition systems.
- 8) Beach patrol offers a year-round service, with a full time staff complement further augmented by seasonal staff during peak summer months. The whole of Blackpool's coastline is patrolled, with the more highly populated beach and sea areas receiving greater cover. The service also provides an educational service to the local schools to make young people aware of the dangers associated with the sea.

ELEMENTS OF THE SERVICE	£000	£000	£000	£000
PARTNERSHIPS & BUSINESS DEVELOPMENT	693	545	545	376
ILLUMINATIONS	2,812	1,741	1,741	1,693
PRINT SERVICES	71	(20)	81	(24)
VISIT BLACKPOOL	1,576	1,616	1,616	1,331
VISITOR SERVICES	400	392	392	362
<b>NET EXPENDITURE</b>	<b>5,552</b>	<b>4,274</b>	<b>4,375</b>	<b>3,738</b>

**COMMUNITY &  
ENVIRONMENTAL  
SERVICES**

# COMMUNITY AND ENVIRONMENTAL SERVICES

## GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2017

### SUMMARY

FUNCTIONS OF SERVICE	2014/15	2015/16	2015/16	2016/17
	ACTUAL	ADJUSTED CASH LIMIT	FORECAST OUTTURN	CASH LIMIT
	£000	£000	£000	£000
BUSINESS SERVICES	1,386	1,223	1,181	1,009
LEISURE AND CATERING	2,127	3,920	3,956	4,286
PUBLIC PROTECTION	1,528	95	94	56
COASTAL AND ENVIRONMENTAL PARTNERSHIPS	4,419	4,572	4,574	4,192
HIGHWAYS AND TRAFFIC MANAGEMENT SERVICES	14,716	14,576	14,630	15,122
STREET CLEANSING AND WASTE	20,580	19,229	19,231	18,550
INTEGRATED TRANSPORT	606	432	465	425
<b>NET COST OF SERVICES</b>	<b>45,362</b>	<b>44,047</b>	<b>44,131</b>	<b>43,640</b>
<i>COST PER '000 POPULATION</i>	<i>318</i>	<i>309</i>	<i>310</i>	<i>306</i>

Budget Holder: Mr John Blackledge - Director of Community and Environmental Services

Finance Managers: Mrs Kirsten Whyatt and Mr Steve Maher

SUBJECTIVE ANALYSIS	2014/15	2015/16	2015/16	2016/17
	ACTUAL	ADJUSTED CASH LIMIT	FORECAST OUTTURN	CASH LIMIT
	£000	£000	£000	£000
<b><u>EXPENDITURE</u></b>				
EMPLOYEES	15,832	13,920	15,168	14,304
PREMISES	2,864	2,257	2,110	2,195
TRANSPORT	2,778	3,376	3,001	3,376
SUPPLIES AND SERVICES	9,860	5,955	6,769	5,956
THIRD PARTY PAYMENTS	20,581	20,091	22,805	20,176
TRANSFER PAYMENTS	496	420	518	420
SUPPORT SERVICES	3,085	4,438	4,445	5,402
CAPITAL CHARGES	17,040	15,331	15,319	15,740
CORPORATE SAVINGS TARGET	-	38	191	(2,512)
<b>TOTAL EXPENDITURE</b>	<b>72,536</b>	<b>65,826</b>	<b>70,326</b>	<b>65,057</b>
<b><u>INCOME</u></b>				
CUSTOMER & CLIENT RECEIPTS	8,281	7,633	8,106	7,633
GOVERNMENT GRANTS	2,817	2,780	2,843	2,780
RECHARGES	7,981	8,158	8,162	8,296
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	8,095	3,208	7,084	2,708
<b>TOTAL INCOME</b>	<b>27,174</b>	<b>21,779</b>	<b>26,195</b>	<b>21,417</b>
<b>NET EXPENDITURE</b>	<b>45,362</b>	<b>44,047</b>	<b>44,131</b>	<b>43,640</b>

# COMMUNITY AND ENVIRONMENTAL SERVICES

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2017

## BUSINESS SERVICES

SUBJECTIVE ANALYSIS	2014/15	2015/16	2015/16	2016/17
	ACTUAL	ADJUSTED CASH LIMIT	FORECAST OUTTURN	CASH LIMIT
	£000	£000	£000	£000
<b><u>EXPENDITURE</u></b>				
EMPLOYEES	550	391	386	402
PREMISES	319	45	47	45
TRANSPORT	7	4	4	4
SUPPLIES AND SERVICES	435	82	56	82
THIRD PARTY PAYMENTS	64	-	-	-
TRANSFER PAYMENTS	-	-	-	-
SUPPORT SERVICES	789	701	701	506
CAPITAL CHARGES	-	-	-	-
CORPORATE SAVINGS TARGET	-	-	-	(30)
<b>TOTAL EXPENDITURE</b>	<b>2,164</b>	<b>1,223</b>	<b>1,194</b>	<b>1,009</b>
<b><u>INCOME</u></b>				
CUSTOMER & CLIENT RECEIPTS	1	-	-	-
GOVERNMENT GRANTS	-	-	-	-
RECHARGES	548	-	-	-
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	229	-	13	-
<b>TOTAL INCOME</b>	<b>778</b>	<b>-</b>	<b>13</b>	<b>-</b>
<b>NET EXPENDITURE</b>	<b>1,386</b>	<b>1,223</b>	<b>1,181</b>	<b>1,009</b>
<i>COST PER '000 POPULATION</i>	<i>10</i>	<i>9</i>	<i>8</i>	<i>7</i>

Budget Holder: Mr John Blackledge - Director of Community and Environmental Services

Finance Managers: Mrs Kirsten Whyatt and Mr Steve Maher

**Notes:**

- 1) This budget relates to the management and administration for Community and Environmental Services which includes the costs of employee related insurance.
- 2) The budget also included the costs associated with Layton Depot until 2014/15. The Depot is shown in Property Services from 2015/16.

ELEMENTS OF THE SERVICE	£000	£000	£000	£000
BUSINESS SERVICES	1,442	1,223	1,181	1,009
LAYTON DEPOT	(56)	-	-	-
<b>NET EXPENDITURE</b>	<b>1,386</b>	<b>1,223</b>	<b>1,181</b>	<b>1,009</b>

# COMMUNITY AND ENVIRONMENTAL SERVICES

## GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2017

### LEISURE AND CATERING

SUBJECTIVE ANALYSIS	2014/15	2015/16	2015/16	2016/17
	ACTUAL	ADJUSTED	FORECAST	CASH LIMIT
	£000	£000	£000	£000
<b><u>EXPENDITURE</u></b>				
EMPLOYEES	6,129	5,620	5,716	5,752
PREMISES	599	512	608	448
TRANSPORT	384	398	413	398
SUPPLIES AND SERVICES	2,954	2,812	2,739	2,813
THIRD PARTY PAYMENTS	65	43	41	43
TRANSFER PAYMENTS	496	420	518	420
SUPPORT SERVICES	848	2,366	2,383	2,957
CAPITAL CHARGES	257	414	412	395
CORPORATE SAVINGS TARGET	-	60	-	(715)
<b>TOTAL EXPENDITURE</b>	<b>11,732</b>	<b>12,645</b>	<b>12,830</b>	<b>12,511</b>
<b><u>INCOME</u></b>				
CUSTOMER & CLIENT RECEIPTS	4,690	4,983	4,847	4,983
GOVERNMENT GRANTS	99	121	145	121
RECHARGES	2,277	1,507	1,739	1,507
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	2,539	2,114	2,143	1,614
<b>TOTAL INCOME</b>	<b>9,605</b>	<b>8,725</b>	<b>8,874</b>	<b>8,225</b>
<b>NET EXPENDITURE</b>	<b>2,127</b>	<b>3,920</b>	<b>3,956</b>	<b>4,286</b>
<b>COST PER '000 POPULATION</b>	<b>15</b>	<b>28</b>	<b>28</b>	<b>30</b>

**Budget Holder: Mr John Hawkin - Head of Leisure and Catering**

**Finance Managers: Mrs Kirsten Whyatt and Mr Steve Maher**

**Notes:**

- The service provides comprehensive leisure opportunities to the whole community, ensuring all interest groups, abilities, age groups and backgrounds are provided for. In excess of one million visits to leisure facilities and programmes are made by local people each year, which includes a whole range of activities, lessons, club sports activities, junior sports coaching and opportunities for the town's most vulnerable children, young people and adults. Health on referral programmes, for people with cardiac, respiratory, clinical and general health conditions, result in excess of 30,000 visits to facilities a year.
- Stanley Park is Blackpool's largest piece of public open space. The two hundred and fifty six acre park is a landmark in Blackpool's heritage and history. The park was officially opened in 1926 and was designed by the internationally renowned Thomas Mawson. The park received Grade II status on the National Register of Historic Parks and Gardens in 1995 and benefitted from a six million pound Heritage Lottery Fund related restoration in 2007. The park boasts an impressive range of facilities which includes; ornamental gardens, a rose garden, water fountains, a boating lake and statues along with the historic Art Deco Café. The park is also home to Blackpool Sports Centre, an athletics arena, a national standards BMX track, synthetic turf and grass sports pitches, netball and tennis courts and an adventure play area. The service also provides weed treatment and maintenance of green open spaces outside of Stanley Park including removal of fallen leaves and blossom and highway verge grass cutting.
- Catering Services provide a range of services to schools throughout Blackpool. The core service is a hot lunchtime meal served at 28 Primary, Special and Secondary schools. A range of other provisions are available throughout the extended school day, including breakfast, morning break and after-school food offers. The various Pupil Referral Units are provided with a delivered packed lunch service for pupils on a daily basis. The Catering Management Team are responsible for the monitoring of hygiene standards in all Council establishments in agreement with the local environmental health team, and also for compliance with nutritional and healthy meals governmental requirements throughout the borough. The Free School Breakfasts scheme provides a breakfast to over 11,000 primary school children.
- The Building Cleaning Team provides a cleaning service within the authority, schools, health and housing associations. Cleaning specifications are tailored to meet the customer's needs and include fixed term contracts, service level agreements or one-off cleans. Building Cleaning provide a window cleaning service using a water fed pole system for the authority. The service cleans bus and tram shelters, replaces advertising and performs basic repairs to shelters. Building Cleaning run the office moves service. This involves moving office furniture throughout the authority, transporting archive boxes between sites and transporting library boxes to all Blackpool libraries.

ELEMENTS OF THE SERVICE	£000	£000	£000	£000
LEISURE & SPORT	417	1,999	2,040	2,383
SCHOOL SPORT	-	(36)	(14)	(33)
PARKS	1,526	1,742	1,756	1,516
CATERING	308	331	250	491
BUILDING CLEANING	(124)	(116)	(76)	(71)
<b>NET EXPENDITURE</b>	<b>2,127</b>	<b>3,920</b>	<b>3,956</b>	<b>4,286</b>

# COMMUNITY AND ENVIRONMENTAL SERVICES

## GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2017

### PUBLIC PROTECTION

SUBJECTIVE ANALYSIS	2014/15	2015/16	2015/16	2016/17
	ACTUAL	ADJUSTED	FORECAST	CASH LIMIT
	£000	£000	£000	£000
<b><i>EXPENDITURE</i></b>				
EMPLOYEES	2,004	1,684	1,995	1,738
PREMISES	38	2	12	2
TRANSPORT	62	50	73	50
SUPPLIES AND SERVICES	298	112	187	112
THIRD PARTY PAYMENTS	94	102	98	102
TRANSFER PAYMENTS	-	-	-	-
SUPPORT SERVICES	428	403	403	436
CAPITAL CHARGES	45	45	45	27
CORPORATE SAVINGS TARGET	-	(22)	-	(202)
<b>TOTAL EXPENDITURE</b>	<b>2,969</b>	<b>2,376</b>	<b>2,813</b>	<b>2,265</b>
<b><i>INCOME</i></b>				
CUSTOMER & CLIENT RECEIPTS	340	70	258	70
GOVERNMENT GRANTS	-	-	-	-
RECHARGES	700	2,200	2,337	2,128
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	401	11	124	11
<b>TOTAL INCOME</b>	<b>1,441</b>	<b>2,281</b>	<b>2,719</b>	<b>2,209</b>
<b>NET EXPENDITURE</b>	<b>1,528</b>	<b>95</b>	<b>94</b>	<b>56</b>
<i>COST PER '000 POPULATION</i>	<i>11</i>	<i>1</i>	<i>1</i>	<i>0</i>

**Budget Holder: Mr Tim Coglan - Head of Public Protection**

**Finance Managers: Mrs Kirsten Whyatt and Mr Steve Maher**

**Notes:**

- 1) The Public Protection Department comprises of the following functions: Trading Standards, Advice & Education, Licensing Service, Health & Safety Enforcement, Licensing Enforcement, Food Control, Housing Enforcement (including Selective Licensing) & Planning Enforcement.
- 2) Each team is top performing nationally in their sphere and deals with key issues around protecting the vulnerable and elderly, reducing crime and disorder and antisocial behaviour, protecting public safety and health, and promoting good business practice.

ELEMENTS OF THE SERVICE	£000	£000	£000	£000
ADMIN	233	(1)	(9)	(41)
PLANNING ENFORCEMENT	152	-	7	4
FOOD HYGIENE	84	(9)	(56)	(13)
HOUSING ENFORCEMENT	230	-	38	5
SELECTIVE LICENSING	35	49	49	30
ADVICE & EDUCATION	89	(5)	(9)	(7)
HEALTH & SAFETY	69	(22)	(35)	(20)
LICENCE ENFORCEMENT	197	1	13	6
TRADING STANDARDS	254	(5)	14	(5)
ENVIRONMENTAL PROTECTION	185	87	82	97
<b>NET EXPENDITURE</b>	<b>1,528</b>	<b>95</b>	<b>94</b>	<b>56</b>



# COMMUNITY AND ENVIRONMENTAL SERVICES

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2017

## COASTAL AND ENVIRONMENTAL PARTNERSHIPS

SUBJECTIVE ANALYSIS	2014/15	2015/16	2015/16	2016/17
	ACTUAL	ADJUSTED	FORECAST	CASH LIMIT
	£000	£000	£000	£000
<b><u>EXPENDITURE</u></b>				
EMPLOYEES	338	413	331	421
PREMISES	920	1,167	979	1,167
TRANSPORT	6	8	6	8
SUPPLIES AND SERVICES	1,624	733	90	733
THIRD PARTY PAYMENTS	2,732	4,138	5,100	4,138
TRANSFER PAYMENTS	-	-	-	-
SUPPORT SERVICES	35	35	35	107
CAPITAL CHARGES	2,334	1,203	1,203	1,203
CORPORATE SAVINGS TARGET	-	-	191	(250)
<b>TOTAL EXPENDITURE</b>	<b>7,989</b>	<b>7,697</b>	<b>7,935</b>	<b>7,527</b>
<b><u>INCOME</u></b>				
CUSTOMER & CLIENT RECEIPTS	79	-	179	-
GOVERNMENT GRANTS	2,708	2,659	2,657	2,659
RECHARGES	-	444	1	654
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	783	22	524	22
<b>TOTAL INCOME</b>	<b>3,570</b>	<b>3,125</b>	<b>3,361</b>	<b>3,335</b>
<b>NET EXPENDITURE</b>	<b>4,419</b>	<b>4,572</b>	<b>4,574</b>	<b>4,192</b>
<i>COST PER '000 POPULATION</i>	<i>31</i>	<i>32</i>	<i>32</i>	<i>29</i>

Budget Holder: Mrs Clare Nolan-Barnes - Head of Coastal and Environmental Partnerships

Finance Managers: Mrs Kirsten Whyatt and Mr Steve Maher

**Notes:**

- 1) The team concentrates on the procurement and delivery of projects through Fylde Peninsula Water Management Partnership primarily concerned with the holistic management of water and the environment. This includes flood risk, coastal protection, surface water management and bathing waters. The team ensures that the Council complies with the relevant legislative duties in respect of water management. The team also delivers the Street lighting and traffic signal PFI Partnership. The team is funded via the projects and also via dedicated funding for the Fylde Peninsula Partnership from the Environment Agency.

ELEMENTS OF THE SERVICE	£000	£000	£000	£000
COASTAL AND ENVIRONMENTAL PARTNERSHIPS	(66)	28	30	(102)
STREET LIGHTING	4,485	4,544	4,544	4,294
<b>NET EXPENDITURE</b>	<b>4,419</b>	<b>4,572</b>	<b>4,574</b>	<b>4,192</b>

# COMMUNITY AND ENVIRONMENTAL SERVICES

## GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2017

### HIGHWAYS AND TRAFFIC MANAGEMENT SERVICES

SUBJECTIVE ANALYSIS	2014/15	2015/16	2015/16	2016/17
	ACTUAL	ADJUSTED	FORECAST	CASH LIMIT
	£000	£000	£000	£000
<b><u>EXPENDITURE</u></b>				
EMPLOYEES	1,956	1,825	1,768	1,881
PREMISES	452	296	242	298
TRANSPORT	430	328	336	328
SUPPLIES AND SERVICES	1,977	515	1,424	515
THIRD PARTY PAYMENTS	1,536	486	1,026	486
TRANSFER PAYMENTS	-	-	-	-
SUPPORT SERVICES	251	217	213	346
CAPITAL CHARGES	11,817	12,276	12,276	12,745
CORPORATE SAVINGS TARGET	-	-	-	(110)
<b>TOTAL EXPENDITURE</b>	<b>18,419</b>	<b>15,943</b>	<b>17,285</b>	<b>16,489</b>
<b><u>INCOME</u></b>				
CUSTOMER & CLIENT RECEIPTS	852	422	493	422
GOVERNMENT GRANTS	-	-	-	-
RECHARGES	683	340	367	340
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	2,168	605	1,795	605
<b>TOTAL INCOME</b>	<b>3,703</b>	<b>1,367</b>	<b>2,655</b>	<b>1,367</b>
<b>NET EXPENDITURE</b>	<b>14,716</b>	<b>14,576</b>	<b>14,630</b>	<b>15,122</b>
<b>COST PER '000 POPULATION</b>	<b>103</b>	<b>102</b>	<b>103</b>	<b>106</b>

**Budget Holder: Mr Will Britain - Head of Highways**

**Finance Managers: Mrs Kirsten Whyatt and Mr Steve Maher**

**Notes:**

- 1) The Council as a Highway Authority has a statutory duty to maintain the highway network. Highways & Traffic Management Services is responsible for the Highways Asset Management Plan and all aspects of planned, routine and reactive maintenance arising from it.
- 2) The Council as a Highway Authority has a statutory duty to investigate and prevent road accidents. The Council should also provide and promote road safety advice and education, although this is not delivered by Highways & Traffic Management Services. The service operates a successful road safety programme and also manages the school crossing patrols. The Council is an active member of the Lancashire Partnership for Road Safety.
- 3) The 2004 Traffic Management Act places a duty on the Council to manage the road network to secure the expeditious movement of traffic, considering the needs of all road users. Related to these duties, the service deals with traffic monitoring and management, the implementation of traffic regulation orders, parking management and restrictions and the control of utility works on the highway.
- 4) The operation of the Tramway is governed by an Operating and Maintenance Agreement between the Council (as owner) and Blackpool Transport Services Ltd (as operator). The Council is responsible for the maintenance of the permanent way (including track, stops and platforms) but not operation or the service of vehicles.
- 5) The transport strategy of the Council is set down in the Local Transport Plan (LTP), which is required by the Department for Transport (DfT). The LTP also sets out a programme of improvements and works funded by DfT and delivered by Highways & Traffic Management Services. The service actively liaises with DfT, neighbouring authorities and transport operators to ensure Blackpool's needs are put forward and considered.
- 6) Project 30 is one of several 'Revitalising Blackpool' schemes which have made a significant improvement to the condition of the highway network. Over 78km of carriageway have seen maintenance work carried out and over 91km of footways have been repaired. The work under this project is now complete but the highways division continue their efforts to keep the roads in Blackpool maintained to a safe and serviceable condition going forward. Highways & Traffic Management Services have published a new strategy to sustain the condition of Blackpool's roads to the satisfaction of all stakeholders for the next 35 years.

ELEMENTS OF THE SERVICE	£000	£000	£000	£000
HIGHWAYS & ENGINEERING	14,297	14,119	14,111	14,506
HIGHWAYS & TRAFFIC	419	457	519	616
<b>NET EXPENDITURE</b>	<b>14,716</b>	<b>14,576</b>	<b>14,630</b>	<b>15,122</b>

# COMMUNITY AND ENVIRONMENTAL SERVICES

## GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2017

### STREET CLEANSING AND WASTE

SUBJECTIVE ANALYSIS	2014/15	2015/16	2015/16	2016/17
	ACTUAL	ADJUSTED CASH LIMIT	FORECAST OUTTURN	CASH LIMIT
	£000	£000	£000	£000
<b><u>EXPENDITURE</u></b>				
EMPLOYEES	3,025	2,976	3,018	3,052
PREMISES	387	223	214	223
TRANSPORT	774	731	750	731
SUPPLIES AND SERVICES	1,046	546	770	546
THIRD PARTY PAYMENTS	16,072	15,306	16,513	15,391
TRANSFER PAYMENTS	-	-	-	-
SUPPORT SERVICES	669	646	647	944
CAPITAL CHARGES	2,553	1,359	1,349	1,336
CORPORATE SAVINGS TARGET	-	-	-	(1,115)
<b>TOTAL EXPENDITURE</b>	<b>24,526</b>	<b>21,787</b>	<b>23,261</b>	<b>21,108</b>
<b><u>INCOME</u></b>				
CUSTOMER & CLIENT RECEIPTS	2,305	2,158	2,329	2,158
GOVERNMENT GRANTS	-	-	-	-
RECHARGES	390	112	112	112
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	1,251	288	1,589	288
<b>TOTAL INCOME</b>	<b>3,946</b>	<b>2,558</b>	<b>4,030</b>	<b>2,558</b>
<b>NET EXPENDITURE</b>	<b>20,580</b>	<b>19,229</b>	<b>19,231</b>	<b>18,550</b>
<i>COST PER '000 POPULATION</i>	<i>144</i>	<i>135</i>	<i>135</i>	<i>130</i>

**Budget Holders: Mr Jez Evans - Head of Street Cleansing and Mr John-Paul Lovie - Head of Waste Services**

**Finance Managers: Mrs Kirsten Whyatt and Mr Steve Maher**

**Notes:**

- 1) The Street Cleansing Team are responsible for general cleaning around Blackpool. The work they do includes; removal of litter and dog fouling from public footpaths, clearing away wind blown sand, removal of dead animals, removal of unwanted/illegal graffiti, removal of fly-tipping, removal of road traffic debris and the supply and service of litter bins. All residential streets are regularly inspected and swept. In addition, any justified requests for street cleansing services will be carried out as required.
- 2) The Council operates a containerised domestic waste management service in partnership with waste collection contractor Veolia Environmental Services. Blackpool residents are now recycling over 40% of all household waste.
- 3) The Household Waste Recycling Centre at Bristol Avenue has facilities for the disposal of household waste from any domestic properties within Blackpool. Help is available at the site to direct, advise and provide practical physical assistance to ensure the safe disposal of waste. Over 70% of waste disposed of at the site is recycled. Wrapping for the safe disposal of asbestos waste is supplied. Commercial waste is not allowed at the site and permits are required to enter the facility in a van or trailer (a full list of vehicle types can be provided).
- 4) Commercial Waste Services provides a service to in excess of 50% of the local business market.
- 5) Prior to August 2014, the Council's statutory waste disposal function was delivered in partnership with Lancashire County Council under a PFI Contract let to a consortium led by Global Renewables Ltd. However at the end of July 2014 Lancashire County Council and Blackpool Council reached consensual termination of this contract. From August 2014 Lancashire County Council and Blackpool Council own 100% of the operating company that previously provided the waste disposal function. The new arrangements will provide the authorities with waste recycling, processing and disposal arrangements for 25 years, and will allow the authorities to meet both European and Government targets to reduce the amount of waste sent to landfill.

ELEMENTS OF THE SERVICE	£000	£000	£000	£000
STREET CLEANSING	2,812	2,989	2,962	2,872
WASTE	16,808	15,314	15,339	14,746
PUBLIC CONVENIENCIES	960	926	930	932
<b>NET EXPENDITURE</b>	<b>20,580</b>	<b>19,229</b>	<b>19,231</b>	<b>18,550</b>

# COMMUNITY AND ENVIRONMENTAL SERVICES

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2017

## INTEGRATED TRANSPORT

SUBJECTIVE ANALYSIS	2014/15	2015/16	2015/16	2016/17
	ACTUAL	ADJUSTED	FORECAST	CASH LIMIT
	£000	£000	£000	£000
<b><i>EXPENDITURE</i></b>				
EMPLOYEES	1,830	1,011	1,954	1,058
PREMISES	149	12	8	12
TRANSPORT	1,115	1,857	1,419	1,857
SUPPLIES AND SERVICES	1,526	1,155	1,503	1,155
THIRD PARTY PAYMENTS	18	16	27	16
TRANSFER PAYMENTS	-	-	-	-
SUPPORT SERVICES	65	70	63	106
CAPITAL CHARGES	34	34	34	34
CORPORATE SAVINGS TARGET	-	-	-	(90)
<b>TOTAL EXPENDITURE</b>	<b>4,737</b>	<b>4,155</b>	<b>5,008</b>	<b>4,148</b>
<b><i>INCOME</i></b>				
CUSTOMER & CLIENT RECEIPTS	14	-	-	-
GOVERNMENT GRANTS	10	-	41	-
RECHARGES	3,383	3,555	3,606	3,555
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	724	168	896	168
<b>TOTAL INCOME</b>	<b>4,131</b>	<b>3,723</b>	<b>4,543</b>	<b>3,723</b>
<b>NET EXPENDITURE</b>	<b>606</b>	<b>432</b>	<b>465</b>	<b>425</b>
<i>COST PER '000 POPULATION</i>	<i>4</i>	<i>3</i>	<i>3</i>	<i>3</i>

Budget Holder: Mrs Lynne Rowbottom - Head of Integrated Transport

Finance Managers: Mrs Kirsten Whyatt and Mr Steve Maher

**Notes:**

- 1) The Council as a Transport Authority is responsible for certain strategic public transport functions and supported bus services.
- 2) Blackpool Council's Rideability service provides transport to anyone who can't use a conventional bus. This may be because of a disability or health problem preventing service users from getting to the nearest bus stop or because they are elderly or frail.

ELEMENTS OF THE SERVICE	£000	£000	£000	£000
CVMU	44	(6)	(6)	38
INTEGRATED TRANSPORT	156	167	167	195
TRAVEL AND ROAD SAFETY	406	271	304	192
<b>NET EXPENDITURE</b>	<b>606</b>	<b>432</b>	<b>465</b>	<b>425</b>

# **ADULT SERVICES**

# ADULT SERVICES

## GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2017

### SUMMARY

FUNCTIONS OF SERVICE	2014/15	2015/16	2015/16	2016/17
	ACTUAL	ADJUSTED CASH LIMIT	FORECAST OUTTURN	CASH LIMIT
	£000	£000	£000	£000
ADULT SOCIAL CARE	5,307	4,112	4,064	3,475
CARE & SUPPORT	8,918	6,656	7,056	5,285
COMMISSIONING & CONTRACTS	1,311	1,377	1,226	1,012
ADULTS COMMISSIONING	27,182	29,447	29,303	31,548
ADULTS SAFEGUARDING	282	421	567	295
DEPARTMENTAL MANAGEMENT	1,975	1,541	1,543	1,470
<b>NET COST OF SERVICES</b>	<b>44,975</b>	<b>43,554</b>	<b>43,759</b>	<b>43,085</b>
<i>COST PER '000 POPULATION</i>	<i>316</i>	<i>306</i>	<i>307</i>	<i>302</i>

Budget Holder: Karen Smith - Director of Adult Social Services

Finance Manager: Mr Mark Golden

SUBJECTIVE ANALYSIS	2014/15	2015/16	2015/16	2016/17
	ACTUAL	ADJUSTED CASH LIMIT	FORECAST OUTTURN	CASH LIMIT
	£000	£000	£000	£000
<b><u>EXPENDITURE</u></b>				
EMPLOYEES	16,306	16,157	16,562	15,571
PREMISES	125	87	89	87
TRANSPORT	860	839	876	839
SUPPLIES AND SERVICES	1,442	1,872	1,989	1,873
THIRD PARTY PAYMENTS	37,512	38,024	38,412	38,400
TRANSFER PAYMENTS	6,435	5,016	5,390	4,966
SUPPORT SERVICES	2,877	2,670	2,672	2,763
CAPITAL CHARGES	313	236	236	234
CORPORATE SAVINGS TARGET	-	(2,097)	-	(2,148)
<b>TOTAL EXPENDITURE</b>	<b>65,870</b>	<b>62,804</b>	<b>66,226</b>	<b>62,585</b>
<b><u>INCOME</u></b>				
CUSTOMER & CLIENT RECEIPTS	10,197	10,648	12,133	10,573
GOVERNMENT GRANTS	199	134	327	134
RECHARGES	105	33	29	33
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	10,394	8,435	9,978	8,760
<b>TOTAL INCOME</b>	<b>20,895</b>	<b>19,250</b>	<b>22,467</b>	<b>19,500</b>
<b>NET EXPENDITURE</b>	<b>44,975</b>	<b>43,554</b>	<b>43,759</b>	<b>43,085</b>

# ADULT SERVICES

## GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2017

### ADULT SOCIAL CARE

SUBJECTIVE ANALYSIS	2014/15 ACTUAL	2015/16 ADJUSTED CASH LIMIT	2015/16 FORECAST OUTTURN	2016/17 CASH LIMIT
	£000	£000	£000	£000
<b><u>EXPENDITURE</u></b>				
EMPLOYEES	5,454	5,631	5,504	5,841
PREMISES	-	-	-	-
TRANSPORT	179	172	197	172
SUPPLIES AND SERVICES	59	70	109	70
THIRD PARTY PAYMENTS	-	-	-	-
TRANSFER PAYMENTS	2	-	7	-
SUPPORT SERVICES	431	543	543	471
CAPITAL CHARGES	-	-	-	-
CORPORATE SAVINGS TARGET	-	-	-	(775)
<b>TOTAL EXPENDITURE</b>	<b>6,125</b>	<b>6,416</b>	<b>6,360</b>	<b>5,779</b>
<b><u>INCOME</u></b>				
CUSTOMER & CLIENT RECEIPTS	6	-	-	-
GOVERNMENT GRANTS	-	-	120	-
RECHARGES	-	-	-	-
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	812	2,304	2,176	2,304
<b>TOTAL INCOME</b>	<b>818</b>	<b>2,304</b>	<b>2,296</b>	<b>2,304</b>
<b>NET EXPENDITURE</b>	<b>5,307</b>	<b>4,112</b>	<b>4,064</b>	<b>3,475</b>
<i>COST PER '000 POPULATION</i>	37	29	29	24

**Budget Holder: Mr Les Marshall - Head of Adult Social Care**

**Finance Manager: Mr Mark Golden**

**Notes:**

- 1) Adult social care social work services are provided across three specialist areas - Learning Disability, Mental Health, and Adult Social Care. The service works in conjunction with the health community services across all areas and operates a fully integrated team within Learning Disability and also work co-located with NHS Mental Health staff.
- 2) The service provides assessment and care management functions incorporating risk assessment and safeguarding responsibilities for all adults who are in need of social care support and who meet Care Act eligibility criteria.
- 3) The services are focused on assessing, reassessing and reviewing support packages in light of the reduced commissioning budget and according to the revised Care Act eligibility criteria. Long term professional support is provided to a number of service users, this being more prevalent in mental health and learning disability teams.
- 4) Mental health provider services include day care provision, community support services, residential rehabilitation and crisis services. The challenges will be to consider how the budget within provider services can be released to support the roll out of personalisation.

ELEMENTS OF THE SERVICE	£000	£000	£000	£000
ADULT SOCIAL CARE MANAGEMENT	1,200	1,150	1,125	669
SOCIAL SERVICES DIRECT	2,157	1,847	1,853	1,604
LEARNING DISABILITIES TEAM	442	473	457	488
MENTAL HEALTH TEAM	1,508	642	629	714
<b>NET EXPENDITURE</b>	<b>5,307</b>	<b>4,112</b>	<b>4,064</b>	<b>3,475</b>

# ADULT SERVICES

## GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2017

### CARE & SUPPORT

SUBJECTIVE ANALYSIS	2014/15	2015/16	2015/16	2016/17
	ACTUAL	ADJUSTED	FORECAST	CASH LIMIT
	£000	£000	£000	£000
<b><u>EXPENDITURE</u></b>				
EMPLOYEES	9,248	8,637	9,165	7,787
PREMISES	45	23	24	23
TRANSPORT	180	189	157	189
SUPPLIES AND SERVICES	311	333	327	333
THIRD PARTY PAYMENTS	189	186	187	186
TRANSFER PAYMENTS	8	-	-	-
SUPPORT SERVICES	952	1,256	1,258	1,317
CAPITAL CHARGES	32	-	-	-
CORPORATE SAVINGS TARGET	-	-	-	(582)
<b>TOTAL EXPENDITURE</b>	<b>10,965</b>	<b>10,624</b>	<b>11,118</b>	<b>9,253</b>
<b><u>INCOME</u></b>				
CUSTOMER & CLIENT RECEIPTS	666	634	629	634
GOVERNMENT GRANTS	-	-	-	-
RECHARGES	19	33	29	33
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	1,362	3,301	3,404	3,301
<b>TOTAL INCOME</b>	<b>2,047</b>	<b>3,968</b>	<b>4,062</b>	<b>3,968</b>
<b>NET EXPENDITURE</b>	<b>8,918</b>	<b>6,656</b>	<b>7,056</b>	<b>5,285</b>
<i>COST PER '000 POPULATION</i>	<i>63</i>	<i>47</i>	<i>50</i>	<i>37</i>

**Budget Holder: Karen Smith - Director of Adult Social Services**

**Finance Manager: Mr Mark Golden**

**Notes:**

- 1) The Adult Provider Services (Care and Support), have seen various services change direction over the last few years - from long stay residential, domiciliary and day care to focused, short term interventions or bespoke support packages for people with complex or challenging needs, aimed at keeping people out of hospital, independent and able to choose the life they wish to lead. We aim to deliver high quality, niche, competitively priced services that our customers, individuals and organisations want to choose to "buy" and access.
- 2) Care and Support delivers the Council's in house services relating to Mental Health, Learning Disability, Older Adults and Physical Disability and include Phoenix, Keats, Coopers Way, The ARC, Extra Support, Gloucester, Care at Home (Reablement, Primary Night Care, End of Life Care and Urgent Response), Langdale, MH Community Support Workers, Vitaline, Blackpool Centre for Independent Living (BCIL), Volunteers and Shared Lives.

ELEMENTS OF THE SERVICE	£000	£000	£000	£000
MANAGEMENT & ADMIN	1,229	1,001	1,006	1,042
DAY CENTRE	878	1,054	979	1,047
COOPERSWAY/HOYLE @ MANSFIELD RESIDENTIAL RESPITE	857	610	969	488
PHOENIX CENTRE/GLOUCESTER AVE	449	44	53	90
EXTRA SUPPORT	1,669	1,717	1,681	1,750
SUPPORTED LIVING	1,544	1,264	1,462	-
SHARED LIVES/VOLUNTEER SERVICE	151	137	135	143
BLACKPOOL CENTRE FOR INDEPENDENT LIVING	20	131	133	133
HOMECARE	1,214	69	48	71
ARC	942	598	582	548
VITALINE	(35)	31	8	(27)
<b>NET EXPENDITURE</b>	<b>8,918</b>	<b>6,656</b>	<b>7,056</b>	<b>5,285</b>



# ADULT SERVICES

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2017

## COMMISSIONING & CONTRACTS

SUBJECTIVE ANALYSIS	2014/15	2015/16	2015/16	2016/17
	ACTUAL	ADJUSTED CASH LIMIT	FORECAST OUTTURN	CASH LIMIT
	£000	£000	£000	£000
<b><u>EXPENDITURE</u></b>				
EMPLOYEES	882	939	889	974
PREMISES	-	-	-	-
TRANSPORT	12	16	11	16
SUPPLIES AND SERVICES	133	238	145	238
THIRD PARTY PAYMENTS	-	-	-	-
TRANSFER PAYMENTS	-	-	-	-
SUPPORT SERVICES	446	337	337	46
CAPITAL CHARGES	-	-	-	-
CORPORATE SAVINGS TARGET	-	-	-	(109)
<b>TOTAL EXPENDITURE</b>	<b>1,473</b>	<b>1,530</b>	<b>1,382</b>	<b>1,165</b>
<b><u>INCOME</u></b>				
CUSTOMER & CLIENT RECEIPTS	-	-	-	-
GOVERNMENT GRANTS	58	58	46	58
RECHARGES	-	-	-	-
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	104	95	110	95
<b>TOTAL INCOME</b>	<b>162</b>	<b>153</b>	<b>156</b>	<b>153</b>
<b>NET EXPENDITURE</b>	<b>1,311</b>	<b>1,377</b>	<b>1,226</b>	<b>1,012</b>
<i>COST PER '000 POPULATION</i>	<i>9</i>	<i>10</i>	<i>9</i>	<i>7</i>

**Budget Holder: Ms Val Raynor - Head of Commissioning**

**Finance Manager: Mr Mark Golden**

**Notes:**

- 1) The Children and Adults Commissioning Teams work in partnership with both internal and external stakeholders to implement the full cycle of commissioning activities. These activities include developing the market for personalisation and the implications of the Care Act that will meet current assessed needs and forecasted needs in Blackpool, and service review to drive the availability of sustainable and diverse services.

ELEMENTS OF THE SERVICE	£000	£000	£000	£000
COMMISSIONING MANAGEMENT	516	557	462	254
COMMISSIONING TEAMS	362	460	378	386
QUALITY ASSURANCE TEAM	354	322	343	334
HEALTH & WELLBEING	79	38	43	38
<b>NET EXPENDITURE</b>	<b>1,311</b>	<b>1,377</b>	<b>1,226</b>	<b>1,012</b>

# ADULT SERVICES

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2017

## ADULTS COMMISSIONING

SUBJECTIVE ANALYSIS	2014/15	2015/16	2015/16	2016/17
	ACTUAL	ADJUSTED	FORECAST	CASH LIMIT
	£000	£000	£000	£000
<b><u>EXPENDITURE</u></b>				
EMPLOYEES	50	22	22	22
PREMISES	75	60	60	60
TRANSPORT	481	450	502	450
SUPPLIES AND SERVICES	626	940	920	941
THIRD PARTY PAYMENTS	37,308	37,809	38,207	38,185
TRANSFER PAYMENTS	6,328	4,915	5,282	4,865
SUPPORT SERVICES	-	-	-	366
CAPITAL CHARGES	4	3	3	1
CORPORATE SAVINGS TARGET	-	(2,097)	-	(437)
<b>TOTAL EXPENDITURE</b>	<b>44,872</b>	<b>42,102</b>	<b>44,996</b>	<b>44,453</b>
<b><u>INCOME</u></b>				
CUSTOMER & CLIENT RECEIPTS	9,508	10,014	11,469	9,939
GOVERNMENT GRANTS	67	56	56	56
RECHARGES	86	-	-	-
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	8,029	2,585	4,168	2,910
<b>TOTAL INCOME</b>	<b>17,690</b>	<b>12,655</b>	<b>15,693</b>	<b>12,905</b>
<b>NET EXPENDITURE</b>	<b>27,182</b>	<b>29,447</b>	<b>29,303</b>	<b>31,548</b>
<i>COST PER '000 POPULATION</i>	<i>191</i>	<i>207</i>	<i>206</i>	<i>221</i>

Budget Holder: Mr Les Marshall - Head of Adult Social Care

Finance Manager: Mr Mark Golden

**Notes:**

- 1) There are a variety of social care and housing related support services for adults and children living in Blackpool such as nursing and residential placements, care at home, and equipment and adaptations. These services are commissioned in a number of ways including block contracts, spot contracts and framework agreements. Where appropriate, this work is carried out in conjunction with our health colleagues in NHS Blackpool in order that we can commission a range of health and social care services via a joint approach. Other stakeholders include service users, carers and local community representatives. Social workers and other assessing professionals help to inform current and future need from their assessments and care planning activities with individuals.

ELEMENTS OF THE SERVICE	£000	£000	£000	£000
PHYSICAL SUPPORT 18-64	1,807	978	2,023	978
PHYSICAL SUPPORT 65+	5,565	6,810	8,991	6,332
SENSORY SUPPORT 18-64	59	15	72	15
SENSORY SUPPORT 65+	169	40	241	40
MENTAL HEALTH SUPPORT 18-64	2,219	2,358	2,685	2,508
MENTAL HEALTH SUPPORT 65+	1,419	1,325	1,603	1,142
SUPPORT WITH MEMORY AND COGNITION 18-64	97	122	76	122
SUPPORT WITH MEMORY AND COGNITION 65+	3,485	3,484	3,702	3,301
LEARNING DISABILITY SUPPORT 18-64	8,558	8,599	8,111	9,248
LEARNING DISABILITY SUPPORT 65+	223	238	911	238
SOCIAL SUPPORT-SUBSTANCE MISUSE SUPPORT	140	251	145	251
SOCIAL SUPPORT-ASYLUM SEEKER SUPPORT	-	-	-	-
SOCIAL SUPPORT-SOCIAL ISOLATION & OTHER	146	377	22	377
SOCIAL SUPPORT-SUPPORT FOR CARERS	127	125	189	113
ASSISTIVE EQUIPMENT & TECHNOLOGY	1,513	807	760	805
INFORMATION & EARLY INTERVENTION	96	96	96	96
OTHER COMMISSIONING PLACEMENTS	(857)	2,057	(2,005)	4,467
HOUSING RELATED SUPPORT	2,415	1,765	1,681	1,515
CHILDREN'S COMMISSIONING HEALTH	1	-	-	-
<b>NET EXPENDITURE</b>	<b>27,182</b>	<b>29,447</b>	<b>29,303</b>	<b>31,548</b>

# ADULT SERVICES

## GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2017

### ADULTS SAFEGUARDING

SUBJECTIVE ANALYSIS	2014/15	2015/16	2015/16	2016/17
	ACTUAL	ADJUSTED	FORECAST	CASH LIMIT
	£000	£000	£000	£000
<b><u>EXPENDITURE</u></b>				
EMPLOYEES	205	392	407	401
PREMISES	-	-	-	-
TRANSPORT	2	3	3	3
SUPPLIES AND SERVICES	124	123	255	123
THIRD PARTY PAYMENTS	15	29	18	29
TRANSFER PAYMENTS	-	-	-	-
SUPPORT SERVICES	-	-	-	20
CAPITAL CHARGES	-	-	-	-
CORPORATE SAVINGS TARGET	-	-	-	(155)
<b>TOTAL EXPENDITURE</b>	<b>346</b>	<b>547</b>	<b>683</b>	<b>421</b>
<b><u>INCOME</u></b>				
CUSTOMER & CLIENT RECEIPTS	-	-	-	-
GOVERNMENT GRANTS	-	20	34	20
RECHARGES	-	-	-	-
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	64	106	82	106
<b>TOTAL INCOME</b>	<b>64</b>	<b>126</b>	<b>116</b>	<b>126</b>
<b>NET EXPENDITURE</b>	<b>282</b>	<b>421</b>	<b>567</b>	<b>295</b>
<i>COST PER '000 POPULATION</i>	2	3	4	2

**Budget Holder: Lynn Gornall - Head of Safeguarding**

**Finance Manager: Mr Mark Golden**

**Notes:**

- 1) The Safeguarding team is responsible for policy and practice development in relation to safeguarding adults, providing consultation to fieldwork staff and overseeing practice in relation to Deprivation of Liberty and Mental Capacity Act requirements.

ELEMENTS OF THE SERVICE	£000	£000	£000	£000
SAFEGUARDING MANAGEMENT	56	67	67	70
ADULTS SAFEGUARDING	159	143	289	69
ADULTS SAFEGUARDING BOARD	67	68	68	68
PROFESSIONAL LEADS	-	143	143	88
<b>NET EXPENDITURE</b>	<b>282</b>	<b>421</b>	<b>567</b>	<b>295</b>

# ADULT SERVICES

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2017

## DEPARTMENTAL MANAGEMENT

SUBJECTIVE ANALYSIS	2014/15	2015/16	2015/16	2016/17
	ACTUAL	ADJUSTED CASH LIMIT	FORECAST OUTTURN	CASH LIMIT
	£000	£000	£000	£000
<b><u>EXPENDITURE</u></b>				
EMPLOYEES	467	536	575	546
PREMISES	5	4	5	4
TRANSPORT	6	9	6	9
SUPPLIES AND SERVICES	189	168	233	168
THIRD PARTY PAYMENTS	-	-	-	-
TRANSFER PAYMENTS	97	101	101	101
SUPPORT SERVICES	1,048	534	534	543
CAPITAL CHARGES	277	233	233	233
CORPORATE SAVINGS TARGET	-	-	-	(90)
<b>TOTAL EXPENDITURE</b>	<b>2,089</b>	<b>1,585</b>	<b>1,687</b>	<b>1,514</b>
<b><u>INCOME</u></b>				
CUSTOMER & CLIENT RECEIPTS	17	-	35	-
GOVERNMENT GRANTS	74	-	71	-
RECHARGES	-	-	-	-
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	23	44	38	44
<b>TOTAL INCOME</b>	<b>114</b>	<b>44</b>	<b>144</b>	<b>44</b>
<b>NET EXPENDITURE</b>	<b>1,975</b>	<b>1,541</b>	<b>1,543</b>	<b>1,470</b>
<b>COST PER '000 POPULATION</b>				
	14	11	11	10

Budget Holder: Hilary Shaw - Departmental Management

Finance Manager: Mr Mark Golden

**Notes:**

- 1) This budget contains the costs relating to the Director of Children's Services and the Director of Adult Social Services, as well as management expenditure for Adult Services including mandatory training, telephones, and capital charges.

# **CHILDREN'S SERVICES**

# CHILDREN'S SERVICES

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2017

## SUMMARY

FUNCTIONS OF SERVICE	2014/15	2015/16	2015/16	2016/17
	ACTUAL	ADJUSTED	FORECAST	CASH LIMIT
	£000	£000	£000	£000
LOCAL SCHOOLS BUDGET	37,935	30,713	30,713	30,581
LIFELONG LEARNING AND SCHOOLS	26,629	26,227	26,318	25,832
EARLY HELP FOR CHILDREN & FAMILIES	4,706	4,488	4,431	4,428
CHILDREN'S SOCIAL CARE	28,215	27,619	29,109	26,227
GRANTS	(59,095)	(52,650)	(51,459)	(51,355)
<b>NET COST OF SERVICES</b>	<b>38,390</b>	<b>36,397</b>	<b>39,112</b>	<b>35,713</b>
<i>COST PER '000 POPULATION</i>	269	255	274	251

DIRECTOR: Delyth Curtis

FINANCE MANAGER: Mark Golden

SUBJECTIVE ANALYSIS	2014/15	2015/16	2015/16	2016/17
	ACTUAL	ADJUSTED	FORECAST	CASH LIMIT
	£000	£000	£000	£000
<b><i>EXPENDITURE</i></b>				
EMPLOYEES	62,208	54,387	55,502	54,550
PREMISES	4,449	3,640	3,668	3,640
TRANSPORT	2,627	2,523	2,582	2,523
SUPPLIES AND SERVICES	16,446	17,149	17,312	17,123
THIRD PARTY PAYMENTS	15,843	15,205	17,000	15,010
TRANSFER PAYMENTS	10,367	7,575	7,395	7,575
SUPPORT SERVICES	7,644	7,208	7,216	6,299
CAPITAL CHARGES	4,134	3,538	3,537	3,406
CORPORATE SAVINGS TARGET	-	(1,421)	(87)	(2,253)
<b>TOTAL EXPENDITURE</b>	<b>123,718</b>	<b>109,804</b>	<b>114,125</b>	<b>107,873</b>
<b><i>INCOME</i></b>				
CUSTOMER & CLIENT RECEIPTS	1,550	1,421	1,326	1,421
GOVERNMENT GRANTS	68,744	56,110	55,864	54,815
RECHARGES	6,420	9,145	9,444	9,145
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	8,614	6,731	8,379	6,779
<b>TOTAL INCOME</b>	<b>85,328</b>	<b>73,407</b>	<b>75,013</b>	<b>72,160</b>
<b>NET EXPENDITURE</b>	<b>38,390</b>	<b>36,397</b>	<b>39,112</b>	<b>35,713</b>

# CHILDREN'S SERVICES

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2017

## LOCAL SCHOOLS BUDGET

SUBJECTIVE ANALYSIS	2014/15	2015/16	2015/16	2016/17
	ACTUAL	ADJUSTED	FORECAST	CASH LIMIT
	£000	£000	£000	£000
<b><i>EXPENDITURE</i></b>				
EMPLOYEES	37,131	29,842	29,929	29,842
PREMISES	4,009	3,239	3,249	3,239
TRANSPORT	166	134	134	134
SUPPLIES AND SERVICES	4,172	3,395	3,403	3,395
THIRD PARTY PAYMENTS	19	15	15	15
TRANSFER PAYMENTS	1,850	1,473	1,400	1,473
SUPPORT SERVICES	3,274	2,661	2,669	2,661
CAPITAL CHARGES	4,124	3,537	3,537	3,405
CORPORATE SAVINGS TARGET	-	-	-	-
<b>TOTAL EXPENDITURE</b>	<b>54,745</b>	<b>44,296</b>	<b>44,336</b>	<b>44,164</b>
<b><i>INCOME</i></b>				
CUSTOMER & CLIENT RECEIPTS	1,069	864	866	864
GOVERNMENT GRANTS	856	692	694	692
RECHARGES	11,122	8,986	9,013	8,986
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	3,763	3,041	3,050	3,041
<b>TOTAL INCOME</b>	<b>16,810</b>	<b>13,583</b>	<b>13,623</b>	<b>13,583</b>
<b>NET EXPENDITURE</b>	<b>37,935</b>	<b>30,713</b>	<b>30,713</b>	<b>30,581</b>
<i>COST PER '000 POPULATION</i>	<i>266</i>	<i>216</i>	<i>216</i>	<i>215</i>

**Budget Holder:** Delyth Curtis - Director of Children's Services

**Finance Manager:** Mark Golden

**Notes:**

- The Individual Schools Budget (Delegated) figure represents the total of the budgets allocated to each school. The Blackpool Fair Funding Formula,
- 1) which must adhere to specific government statutory regulations, forms the basis for this apportionment. Special School budgets are now analysed as High Needs Top-up Payments under Lifelong Learning and Schools.
  - 2) The Individual Schools Budget (Non-Delegated) figure represents the budget centrally retained by the LEA specifically for schools. Typically this allocation is used for capital financing, redundancy costs and licences / subscriptions.

ELEMENTS OF THE SERVICE	£000	£000	£000	£000
NON DELEGATED	4,840	3,972	3,972	3,840
DELEGATED TO SCHOOLS				
- PRIMARY	23,303	21,425	21,425	21,425
- SECONDARY	9,792	5,316	5,316	5,316
TOTAL DELEGATED	33,095	26,741	26,741	26,741
<b>NET EXPENDITURE</b>	<b>37,935</b>	<b>30,713</b>	<b>30,713</b>	<b>30,581</b>

# CHILDREN'S SERVICES

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2017

## LIFELONG LEARNING AND SCHOOLS

SUBJECTIVE ANALYSIS	2014/15	2015/16	2015/16	2016/17
	ACTUAL	ADJUSTED	FORECAST	CASH LIMIT
	£000	£000	£000	£000
<b><u>EXPENDITURE</u></b>				
EMPLOYEES	9,449	9,255	9,656	9,363
PREMISES	324	369	400	369
TRANSPORT	1,912	1,821	1,958	1,821
SUPPLIES AND SERVICES	9,115	10,738	10,676	10,738
THIRD PARTY PAYMENTS	3,330	2,765	3,338	2,765
TRANSFER PAYMENTS	6,740	4,767	4,609	4,767
SUPPORT SERVICES	1,028	1,163	1,163	1,189
CAPITAL CHARGES	8	-	-	-
CORPORATE SAVINGS TARGET	-	(248)	-	(729)
<b>TOTAL EXPENDITURE</b>	<b>31,906</b>	<b>30,630</b>	<b>31,800</b>	<b>30,283</b>
<b><u>INCOME</u></b>				
CUSTOMER & CLIENT RECEIPTS	386	390	379	390
GOVERNMENT GRANTS	1,142	772	809	772
RECHARGES	382	131	403	131
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	3,367	3,110	3,891	3,158
<b>TOTAL INCOME</b>	<b>5,277</b>	<b>4,403</b>	<b>5,482</b>	<b>4,451</b>
<b>NET EXPENDITURE</b>	<b>26,629</b>	<b>26,227</b>	<b>26,318</b>	<b>25,832</b>
<i>COST PER '000 POPULATION</i>	<i>187</i>	<i>184</i>	<i>185</i>	<i>181</i>

**Budget Holder:** Delyth Curtis - Director of Children's Services

**Finance Manager:** Mark Golden

ELEMENTS OF THE SERVICE	£000	£000	£000	£000
LEARNING AND SCHOOLS MANAGEMENT	1,382	972	728	948
SCHOOL IMPROVEMENT, MANAGEMENT & STRATEGY	842	388	388	201
LEARNING RESOURCE CENTRE	96	155	145	164
GOVERNORS SERVICES	12	3	(7)	5
SCHOOL ADMISSIONS	126	154	139	154
PUPIL WELFARE AND ATTENDANCE	363	420	375	388
EARLY YEARS MONITORING AND SUPPORT	1,905	608	597	608
EARLY YEARS FREE ENTITLEMENT GRANTS	6,080	6,487	6,498	6,487
SCHOOL ORGANISATION	32	72	42	45
DIVERSITY LEARNING	157	339	222	339
VIRTUAL SCHOOL	77	82	81	76
MUSIC SERVICES	(21)	(31)	(31)	(28)
OUTDOOR EDUCATION	63	74	49	2
EDUCATIONAL DIVERSITY AND PUPIL REFERRAL UNITS	2,507	2,338	2,338	2,338
SPECIAL EDUCATIONAL NEEDS	346	350	318	339
EDUCATION PSYCHOLOGY	329	353	262	314
SPECIALIST ADVICE & RESOURCES INC. SENSORY SERVICE	855	958	907	960
OUT OF BOROUGH PLACEMENTS	2,084	2,325	2,440	2,325
TRANSPORT	1,512	1,432	1,620	1,227
HIGH NEEDS TOP-UP PAYMENTS	5,726	6,311	6,596	6,311
POST-16 PROVISION	485	846	822	846
DIRECT PAYMENTS	529	583	541	583
OTHER SUPPORT FOR DISABLED CHILDREN	562	575	642	530
SHORT BREAKS FOR DISABLED CHILDREN	149	165	165	165
SKILLS, EDUCATION AND EMPLOYMENT	431	268	441	505
<b>NET EXPENDITURE</b>	<b>26,629</b>	<b>26,227</b>	<b>26,318</b>	<b>25,832</b>



**Notes:**

- 1) School Improvement activities are wide and varied and are supported to varying degrees by all staff within the Universal Services & School Effectiveness Division. There is a small core team of School Improvement Officers providing Blackpool's statutory school improvement. This is supplemented by external consultancy and a small intervention budget to assist maintained schools.
- 2) The Pupil Welfare team has statutory duties regarding school attendance and support schools to address attendance and welfare issues. The Courts and Licensing team has a duty regarding licensing young people performing or taking part in paid sports or modelling. The Access and Inclusion Team, including Children Missing Education, has statutory duties regarding ensuring every child is in receipt of a suitable and full time education provision with special regard to children from vulnerable groups including LAC, EHE, GRT and complex non-routine admissions. The team track and trace children who have left the borough with no known destination.
- 3) The mandatory provision of free part-time Early Education places for 3 and 4 year-old children ensures they make a successful start to the Foundation Stage (the curriculum for 0 to 5 year olds), benefiting children when they commence in full-time primary education. Funding relating to 2 year-old places was increased and transferred from a ring-fenced grant into the Dedicated Schools Grant in 2013-14, with a further increase in 2014-15. The funding for 2 year-old places is not included in the figure for 2016-17 because the allocations, which will be based on participation, will not be announced until Summer 2016.
- 4) The Pupil Referral Units fulfil the local authority's statutory responsibility to provide suitable education for pupils who are unable to access a school place due to medical / emotional / behavioural and social reasons, delivered by skilled and qualified staff.
- 5) The local authority has a statutory duty to assess, identify, monitor and ensure appropriate resources and provision are in place to meet the needs of children and young people who have special educational needs and disabilities. It has a duty to support families of children with a disability by providing supplementary care and resources including providing placements for those children who are unable to remain with their families.
- 6) Out of Borough costs are those associated with educational placements of children with learning difficulties and or disabilities, whose needs cannot be met in Blackpool, in non-maintained / independent special schools.
- 7) High Needs top-up payments include payments to mainstream schools to cover the costs of additional support for children with Special Educational Needs, and Special School budgets.

# CHILDREN'S SERVICES

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2017

## EARLY HELP FOR CHILDREN AND FAMILIES

SUBJECTIVE ANALYSIS	2014/15	2015/16	2015/16	2016/17
	ACTUAL	ADJUSTED	FORECAST	CASH LIMIT
	£000	£000	£000	£000
<b><u>EXPENDITURE</u></b>				
EMPLOYEES	4,167	3,819	4,177	3,691
PREMISES	24	18	9	18
TRANSPORT	138	124	128	124
SUPPLIES AND SERVICES	829	601	1,290	607
THIRD PARTY PAYMENTS	1,299	1,678	1,614	1,678
TRANSFER PAYMENTS	47	-	5	-
SUPPORT SERVICES	635	748	748	687
CAPITAL CHARGES	1	-	-	-
CORPORATE SAVINGS TARGET	-	(592)	-	(469)
<b>TOTAL EXPENDITURE</b>	<b>7,140</b>	<b>6,396</b>	<b>7,971</b>	<b>6,336</b>
<b><u>INCOME</u></b>				
CUSTOMER & CLIENT RECEIPTS	84	167	63	167
GOVERNMENT GRANTS	1,580	1,602	2,483	1,602
RECHARGES	-	-	-	-
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	770	139	994	139
<b>TOTAL INCOME</b>	<b>2,434</b>	<b>1,908</b>	<b>3,540</b>	<b>1,908</b>
<b>NET EXPENDITURE</b>	<b>4,706</b>	<b>4,488</b>	<b>4,431</b>	<b>4,428</b>
<i>COST PER '000 POPULATION</i>	<i>33</i>	<i>31</i>	<i>31</i>	<i>31</i>

**Budget Holder: Amanda Hatton - Deputy Director Early Help and Social Care**

**Finance Manager: Mark Golden**

**Notes:**

- 1) There are 2 Sure Start Children's Centre Hubs, one in Grange Park and one in Talbot & Brunswick wards, which support a network of children's centres.

The Specialist Support Team offer a range of services to young people and young adults who require additional support, these include substance misuse treatment for under 25s, non-clinical sexual health and relationships support for under 18s, targeted youth services for 11-16 year olds and

- 2) offending prevention work with 10-17 year olds. These services are supporting some of the most vulnerable young people in Blackpool and are helping to significantly reduce the rate of teenage conceptions and first time entrants to the youth justice system and to increase the rate of school attendance. Over 80% of young people and young adults supported by the hub reduce or stop their drug and alcohol use.

- 3) The Families in Need service (FIN) covers the work of Springboard, Troubled Families, Edge of Care, Family Support and Parenting, Offender Management and the South Beach / Claremont Transience project.

ELEMENTS OF THE SERVICE	£000	£000	£000	£000
EARLY HELP MANAGEMENT AND STRATEGY	631	700	645	473
CHILDREN'S CENTRES	1,628	1,625	1,556	1,626
SURE STARTS	492	252	651	465
YOUTH SERVICES	103	303	307	178
SPECIALIST SUPPORT	146	154	68	197
FAMILIES IN NEED INCLUDING SPRINGBOARD	1,469	1,186	962	1,254
DOMESTIC ABUSE	237	268	242	235
<b>NET EXPENDITURE</b>	<b>4,706</b>	<b>4,488</b>	<b>4,431</b>	<b>4,428</b>

# CHILDREN'S SERVICES

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2017

## CHILDREN'S SOCIAL CARE

SUBJECTIVE ANALYSIS	2014/15	2015/16	2015/16	2016/17
	ACTUAL	ADJUSTED	FORECAST	CASH LIMIT
	£000	£000	£000	£000
<b>EXPENDITURE</b>				
EMPLOYEES	11,461	11,471	11,740	11,654
PREMISES	92	14	10	14
TRANSPORT	411	444	362	444
SUPPLIES AND SERVICES	2,330	2,415	1,943	2,383
THIRD PARTY PAYMENTS	11,195	10,747	12,033	10,552
TRANSFER PAYMENTS	1,388	1,307	1,353	1,307
SUPPORT SERVICES	2,707	2,636	2,636	1,762
CAPITAL CHARGES	1	1	-	1
CORPORATE SAVINGS TARGET	-	(581)	(87)	(1,055)
<b>TOTAL EXPENDITURE</b>	<b>29,585</b>	<b>28,454</b>	<b>29,990</b>	<b>27,062</b>
<b>INCOME</b>				
CUSTOMER & CLIENT RECEIPTS	11	-	18	-
GOVERNMENT GRANTS	644	394	419	394
RECHARGES	1	-	-	-
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	714	441	444	441
<b>TOTAL INCOME</b>	<b>1,370</b>	<b>835</b>	<b>881</b>	<b>835</b>
<b>NET EXPENDITURE</b>	<b>28,215</b>	<b>27,619</b>	<b>29,109</b>	<b>26,227</b>
<i>COST PER '000 POPULATION</i>	<i>198</i>	<i>194</i>	<i>204</i>	<i>184</i>

**Budget Holder:** Amanda Hatton - Deputy Director Early Help and Social Care

**Finance Manager:** Mark Golden

**Notes:**

1) The division is responsible for ensuring the timely assessment of need for those children who are within the most vulnerable groups in Blackpool. The service aims to deliver timely and high quality services to the public and partner agencies within the legal framework laid down by government and with a suitably skilled and experienced workforce. All Local Authorities face high pressure on budgets and high cost services such as those for children in care are being reviewed and where possible and safe, reduced.

2) The Youth Offending Team is a statutory service working with young offenders in Blackpool, with a focus on prevention of offending and reoffending, protection of the public and safeguarding. The funding of the YOT is heavily influenced by central government allocations which have decreased year on year.

3) The Safeguarding, Quality and Review service is responsible for quality assurance of Children's Social Care and is delivered in accordance with a Quality Assurance Framework. The service includes a high quality Independent Reviewing Officer (IRO), Independent Safeguarding Chair, Local Authority Designated Officer service and Safeguarding Licensing Officer, management and administration of Blackpool Safeguarding Children Board, Voice of the Child including participation of Looked After Children and Quality Assurance.

ELEMENTS OF THE SERVICE	£000	£000	£000	£000
COMMISSIONING AND CHILDREN'S SERVICES STRATEGY	3,065	2,433	2,728	1,965
LEGAL FEES	634	1,052	1,170	1,070
LONG TERM SOCIAL WORK TEAMS	2,828	2,812	2,840	2,772
DUTY AND ASSESSMENT SOCIAL WORK TEAMS	1,796	1,821	1,844	1,790
ADMINISTRATION	681	639	650	337
LOOKED AFTER CHILDREN OVER 12 INCLUDING LEAVING CARE	1,661	1,443	1,657	1,461
LOOKED AFTER CHILDREN UNDER 12 INCLUDING PERMANENCE	478	495	572	513
RESIDENTIAL HOMES	2,154	2,364	2,410	1,577
ADOPTION SERVICES	1,867	1,858	1,254	1,838
FOSTERING SERVICES	3,735	4,025	3,661	4,040
SPECIAL GUARDIANSHIP SUPPORT & RESIDENCE ORDERS	1,215	1,391	1,397	1,391
EXTERNAL PLACEMENTS	5,983	5,271	6,755	5,271
YOUTH OFFENDING TEAM	977	860	860	759
SAFEGUARDING, QUALITY AND REVIEW	1,141	1,155	1,311	1,443
<b>NET EXPENDITURE</b>	<b>28,215</b>	<b>27,619</b>	<b>29,109</b>	<b>26,227</b>

# CHILDREN'S SERVICES

## GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2017

### GRANTS

SUBJECTIVE ANALYSIS	2014/15	2015/16	2015/16	2016/17
	ACTUAL	ADJUSTED	FORECAST	CASH LIMIT
	£000	£000	£000	£000
<b><u>EXPENDITURE</u></b>				
EMPLOYEES	-	-	-	-
PREMISES	-	-	-	-
TRANSPORT	-	-	-	-
SUPPLIES AND SERVICES	-	-	-	-
THIRD PARTY PAYMENTS	-	-	-	-
TRANSFER PAYMENTS	342	28	28	28
SUPPORT SERVICES	-	-	-	-
CAPITAL CHARGES	-	-	-	-
CORPORATE SAVINGS TARGET	-	-	-	-
<b>TOTAL EXPENDITURE</b>	<b>342</b>	<b>28</b>	<b>28</b>	<b>28</b>
<b><u>INCOME</u></b>				
CUSTOMER & CLIENT RECEIPTS	-	-	-	-
GOVERNMENT GRANTS	64,522	52,650	51,459	51,355
RECHARGES	(5,085)	28	28	28
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	-	-	-	-
<b>TOTAL INCOME</b>	<b>59,437</b>	<b>52,678</b>	<b>51,487</b>	<b>51,383</b>
<b>NET EXPENDITURE</b>	<b>(59,095)</b>	<b>(52,650)</b>	<b>(51,459)</b>	<b>(51,355)</b>
<i>COST PER '000 POPULATION</i>	<i>(415)</i>	<i>(369)</i>	<i>(361)</i>	<i>(360)</i>

**Budget Holder:** Delyth Curtis - Director of Children's Services

**Finance Manager:** Mark Golden

**Notes:**

1) Dedicated Schools Grant (DSG) is the funding stream that supports the Schools Budget, which includes amounts that are devolved to schools through the Individual Schools Budget, together with centrally-retained pupil-related services.

2) The Local Services Support Grant (LSSG) replaced several centrally directed grants that ended in 2010-11. The majority of the grant was rolled into the Council's formula grant in 2013-14.

3) Education functions provided by local authorities are funded from the Education Services Grant (ESG). For 2016-17, the Council will receive £77 per pupil in relation to the pupils in schools maintained by the authority and £15 for each pupil in all schools and academies in respect of responsibilities retained for every pupil within our boundary.

ELEMENTS OF THE SERVICE	£000	£000	£000	£000
DEDICATED SCHOOLS GRANT	(57,682)	(50,482)	(50,482)	(50,481)
LOCAL SERVICES SUPPORT GRANT	(36)	(118)	(14)	-
EDUCATION SERVICES GRANT	(1,377)	(2,050)	(963)	(874)
<b>NET EXPENDITURE</b>	<b>(59,095)</b>	<b>(52,650)</b>	<b>(51,459)</b>	<b>(51,355)</b>

# **PUBLIC HEALTH**

# PUBLIC HEALTH

## GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2017

### SUMMARY

SUBJECTIVE ANALYSIS	2014/15	2015-16	2015-16	2016/17
	ACTUAL	ADJUSTED	FORECAST	CASH LIMIT
	£000	£000	£000	£000
<b><u>EXPENDITURE</u></b>				
EMPLOYEES	1,196	1,271	1,271	1,271
PREMISES	-	-	-	-
TRANSPORT	15	15	15	15
SUPPLIES AND SERVICES	38	70	70	70
THIRD PARTY PAYMENTS	16,593	16,551	17,758	16,551
TRANSFER PAYMENTS	-	-	-	82
SUPPORT SERVICES	343	383	383	301
CAPITAL CHARGES	-	-	-	-
CORPORATE SAVINGS TARGET	-	-	-	-
<b>TOTAL EXPENDITURE</b>	<b>18,185</b>	<b>18,290</b>	<b>19,497</b>	<b>18,290</b>
<b><u>INCOME</u></b>				
CUSTOMER & CLIENT RECEIPTS	-	-	-	-
GOVERNMENT GRANTS	17,978	18,290	18,290	18,290
RECHARGES	-	-	-	-
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	211	-	-	-
<b>TOTAL INCOME</b>	<b>18,189</b>	<b>18,290</b>	<b>18,290</b>	<b>18,290</b>
<b>NET EXPENDITURE</b>	<b>(4)</b>	<b>-</b>	<b>1,207</b>	<b>-</b>
<i>COST PER '000 POPULATION</i>	<i>(0)</i>	<i>0</i>	<i>8</i>	<i>0</i>

**Budget Holder: Dr Arif Rajpura - Director of Public Health**

**Finance Manager: Mr Mark Golden**

**Notes:**

- 1) The Public Health team work with a range of partners to commission public health services to improve the health of the population of Blackpool. A range of mandated services moved to the Authority from the NHS in April 2013.
- 2) Partners include Blackpool Clinical Commissioning Group, NHS England, Public Health England, Police and the voluntary sector. The work involves engaging with service providers, service users and local community representatives at every stage of the commissioning process and ongoing service review.
- 3) Through evidence base and best practice the Public Health team deliver cost efficient and high quality customer services that meet local population's needs.
- 4) Provide a robust financial management system to include planning, budget monitoring to ensure balance at year end; ensuring policies, procedures and democratic processes are adhered to and contracts regularly reviewed and performance managed.
- 5) Develop the Joint Strategic Needs Assessment (JSNA); a process that identifies 'the big picture' in terms of health and wellbeing needs and inequalities of a local population. This information is used to develop strategies and plan service development to improve the public's health in Blackpool.
- 6) Provide population level public health advice to the NHS.

ELEMENTS OF THE SERVICE	£000	£000	£000	£000
PUBLIC HEALTH DIRECTORATE & CORPORATE SUPPORT	1,886	2,996	1,799	1,799
NHS HEALTH CHECKS & SCHOOL NURSING	104	282	282	282
TOBACCO CONTROL	536	604	604	604
MENTAL HEALTH & WELLBEING	693	976	976	976
SEXUAL HEALTH SERVICES	2,987	2,568	3,006	2,568
FALLS, PREVENTIONS & ACCIDENTS	150	112	112	112
SUBSTANCE MISUSE (DRUGS & ALCOHOL)	4,983	4,523	4,813	4,523
HEALTHY WEIGHT/HEALTHY LIVES	398	514	514	514
OTHER SCHEMES	1,439	257	257	257
MISCELLANEOUS PUBLIC HEALTH SERVICES	3,821	3,990	3,990	3,990
0-5 CHILDRENS PUBLIC HEALTH COMMISSIONING	1,188	2,665	3,144	2,665
PUBLIC HEALTH GRANT	(18,189)	(19,487)	(18,290)	(18,290)
<b>NET EXPENDITURE</b>	<b>(4)</b>	<b>-</b>	<b>1,207</b>	<b>-</b>

# **BUDGETS OUTSIDE THE CASH LIMIT**

# BUDGETS OUTSIDE THE CASH LIMIT

## GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2017

### SUMMARY

FUNCTIONS OF SERVICE	2014/15	2015/16	2015/16	2016/17
	ACTUAL	ADJUSTED CASH LIMIT	FORECAST OUTTURN	CASH LIMIT
	£000	£000	£000	£000
TREASURY MANAGEMENT	13,234	14,046	12,815	13,110
PARKING SERVICES	(2,924)	(3,641)	(3,325)	(3,755)
GRANTS AND SUBSCRIPTIONS	440	193	193	192
HOUSING BENEFITS	1,632	1,653	1,659	1,884
COUNCIL TAX AND NNDR COST OF COLLECTION	686	349	346	306
SUBSIDIARY COMPANIES	(581)	(791)	(897)	(910)
LAND CHARGES	(37)	(42)	(42)	(48)
CONCESSIONARY FARES	4,458	3,850	4,422	3,834
EMPLOYERS PREVIOUS YEARS PENSION LIABILITY	2,359	2,821	2,821	3,190
NEW HOMES BONUS	(1,565)	(1,440)	(1,582)	(1,643)
<b>NET COST OF SERVICES</b>	<b>17,702</b>	<b>16,998</b>	<b>16,410</b>	<b>16,160</b>
<i>COST PER '000 POPULATION</i>	<i>124</i>	<i>119</i>	<i>115</i>	<i>113</i>

SUBJECTIVE ANALYSIS	2014/15	2015/16	2015/16	2016/17
	ACTUAL	ADJUSTED CASH LIMIT	FORECAST OUTTURN	CASH LIMIT
	£000	£000	£000	£000
<b><u>EXPENDITURE</u></b>				
EMPLOYEES	3,154	3,639	3,626	4,026
PREMISES	1,312	1,122	1,101	1,122
TRANSPORT	26	33	40	33
SUPPLIES AND SERVICES	9,142	5,112	5,288	5,118
THIRD PARTY PAYMENTS	52	94	69	94
TRANSFER PAYMENTS	81,426	89,621	86,428	89,621
SUPPORT SERVICES	4,214	4,131	4,132	4,054
CAPITAL CHARGES	16,471	18,036	16,764	18,517
CORPORATE SAVINGS TARGET	-	-	-	(1,860)
<b>TOTAL EXPENDITURE</b>	<b>115,797</b>	<b>121,788</b>	<b>117,448</b>	<b>120,725</b>
<b><u>INCOME</u></b>				
CUSTOMER & CLIENT RECEIPTS	6,845	7,359	6,993	7,358
GOVERNMENT GRANTS	86,129	91,792	88,123	91,568
RECHARGES	3,280	3,503	3,503	3,503
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	1,841	2,136	2,419	2,136
<b>TOTAL INCOME</b>	<b>98,095</b>	<b>104,790</b>	<b>101,038</b>	<b>104,565</b>
<b>NET EXPENDITURE</b>	<b>17,702</b>	<b>16,998</b>	<b>16,410</b>	<b>16,160</b>



# BUDGETS OUTSIDE THE CASH LIMIT

## GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2017

### TREASURY MANAGEMENT

SUBJECTIVE ANALYSIS	2014/15	2015-16	2015-16	2016/17
	ACTUAL	ADJUSTED	FORECAST	CASH LIMIT
	£000	£000	£000	£000
<b><u>EXPENDITURE</u></b>				
EMPLOYEES	-	-	-	-
PREMISES	-	-	-	-
TRANSPORT	-	-	-	-
SUPPLIES AND SERVICES	745	263	263	263
THIRD PARTY PAYMENTS	-	-	-	-
TRANSFER PAYMENTS	-	-	-	-
SUPPORT SERVICES	413	337	337	317
CAPITAL CHARGES	15,716	17,249	16,018	17,765
CORPORATE SAVINGS TARGET	-	-	-	(1,432)
<b>TOTAL EXPENDITURE</b>	<b>16,874</b>	<b>17,849</b>	<b>16,618</b>	<b>16,913</b>
<b><u>INCOME</u></b>				
CUSTOMER & CLIENT RECEIPTS	-	-	-	-
GOVERNMENT GRANTS	-	-	-	-
RECHARGES	3,280	3,503	3,503	3,503
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	360	300	300	300
<b>TOTAL INCOME</b>	<b>3,640</b>	<b>3,803</b>	<b>3,803</b>	<b>3,803</b>
<b>NET EXPENDITURE</b>	<b>13,234</b>	<b>14,046</b>	<b>12,815</b>	<b>13,110</b>
<b>COST PER '000 POPULATION</b>	<b>93</b>	<b>99</b>	<b>90</b>	<b>92</b>

**Budget Holder: Mr Steve Thompson - Director of Resources**

**Chief Accountant: Phil Redmond**

**Notes:**

- 1) The Treasury Management function deals with the financial management of Blackpool Council's cashflows, borrowings and investments. It ensures that the borrowings, investments, and cash balances best match the receipts and payments profile of the Council, both on a strategic long-term basis and from day to day.
- 2) The Council's own long-term borrowings currently stand at £89 million. The maturity profile and mix of fixed/variable rate debt chosen attempts to maximise the financial benefit, and minimise the financial risk, to the Council. In addition, Blackpool has a £20 million share of debt which is held by Lancashire County Council and which relates to assets acquired when Blackpool took Unitary status.
- 3) Investments (usually with retail banks, building societies, local authorities and other recognised banking institutions) are made when possible to place surplus funds. Priority is given to the security and liquidity of the investments. The highest rate of return (yield) is sought so long as this is consistent with the specified levels of security and liquidity.
- 4) The supplies and services budget includes debt management expenses. This comprises premiums on the early redemption of debt, commission to brokers, etc.
- 5) Capital charges represent the cost of maintaining debt financing, particularly the cost of interest payable to external providers of loan funding, and the cost of setting aside a provision for repaying that funding. The cost of loan charges relating to assets transferred from Lancashire County Council when Blackpool Council took Unitary status is also included. The 2016/17 Budget reflects the loan charges arising from the capital programme.
- 6) Recharges consist of the net contribution from the Housing Revenue Account and subsidiary companies in respect of transactions relating to municipal housing and costs of debt. It also includes amounts charged to Leisure Assets.

# BUDGETS OUTSIDE THE CASH LIMIT

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2017

## PARKING SERVICES

SUBJECTIVE ANALYSIS	2014/15	2015/16	2015/16	2016/17
	ACTUAL	ADJUSTED CASH LIMIT	FORECAST OUTTURN	CASH LIMIT
	£000	£000	£000	£000
<b><u>EXPENDITURE</u></b>				
EMPLOYEES	771	783	779	801
PREMISES	1,312	1,122	1,101	1,122
TRANSPORT	26	33	40	33
SUPPLIES AND SERVICES	270	262	262	262
THIRD PARTY PAYMENTS	52	94	69	94
TRANSFER PAYMENTS	-	-	-	-
SUPPORT SERVICES	111	102	102	94
CAPITAL CHARGES	103	103	103	103
CORPORATE SAVINGS TARGET	-	-	-	(125)
<b>TOTAL EXPENDITURE</b>	<b>2,645</b>	<b>2,499</b>	<b>2,456</b>	<b>2,384</b>
<b><u>INCOME</u></b>				
CUSTOMER & CLIENT RECEIPTS	5,559	6,139	5,776	6,138
GOVERNMENT GRANTS	-	-	-	-
RECHARGES	-	-	-	-
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	10	1	5	1
<b>TOTAL INCOME</b>	<b>5,569</b>	<b>6,140</b>	<b>5,781</b>	<b>6,139</b>
<b>NET EXPENDITURE</b>	<b>(2,924)</b>	<b>(3,641)</b>	<b>(3,325)</b>	<b>(3,755)</b>
<b>COST PER '000 POPULATION</b>	<b>(21)</b>	<b>(26)</b>	<b>(23)</b>	<b>(26)</b>

Budget Holder: Mr.Philip Welsh - Head of Visitor Economy

Finance Managers: Ms Kirsten Whyatt & Mr Steve Maher

**Notes:**

- 1) Parking Services manages over 20 surface pay & display car parks, as well as two multi-storey car parks. The team assists millions of car park users in the resort every year, as well as carrying out any enforcement activity which may be required. The service also has an Administration team which carries out duties associated with the issuing of Penalty Charge Notices, as well as the issuing and management of parking permits.

# BUDGETS OUTSIDE THE CASH LIMIT

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2017

## GRANTS & SUBSCRIPTIONS

SUBJECTIVE ANALYSIS	2014/15	2015/16	2015/16	2016/17
	ACTUAL	ADJUSTED	FORECAST	CASH LIMIT
	£000	£000	£000	£000
<b><i>EXPENDITURE</i></b>				
EMPLOYEES	-	-	-	-
PREMISES	-	-	-	-
TRANSPORT	-	-	-	-
SUPPLIES AND SERVICES	432	185	185	185
THIRD PARTY PAYMENTS	-	-	-	-
TRANSFER PAYMENTS	-	-	-	-
SUPPORT SERVICES	11	8	8	7
CAPITAL CHARGES	-	-	-	-
CORPORATE SAVINGS TARGET	-	-	-	-
<b>TOTAL EXPENDITURE</b>	<b>443</b>	<b>193</b>	<b>193</b>	<b>192</b>
<b><i>INCOME</i></b>				
CUSTOMER & CLIENT RECEIPTS	-	-	-	-
GOVERNMENT GRANTS	-	-	-	-
RECHARGES	-	-	-	-
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	3	-	-	-
<b>TOTAL INCOME</b>	<b>3</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>NET EXPENDITURE</b>	<b>440</b>	<b>193</b>	<b>193</b>	<b>192</b>
<i>COST PER '000 POPULATION</i>	<i>3</i>	<i>1</i>	<i>1</i>	<i>1</i>

Budget Holder: Mr Steve Thompson - Director of Resources / Carmel McKeogh - Deputy Chief Executive

Chief Accountant: Phil Redmond

Notes:

- 1) The budget comprises of corporate subscriptions payable to national organisations such as the Local Government Association.

# BUDGETS OUTSIDE THE CASH LIMIT

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2017

## HOUSING BENEFITS

SUBJECTIVE ANALYSIS	2014/15	2015-16	2015-16	2016/17
	ACTUAL	ADJUSTED	FORECAST	CASH LIMIT
	£000	£000	£000	£000
<b><u>EXPENDITURE</u></b>				
EMPLOYEES	-	-	-	-
PREMISES	-	-	-	-
TRANSPORT	-	-	-	-
SUPPLIES AND SERVICES	3,048	511	112	517
THIRD PARTY PAYMENTS	-	-	-	-
TRANSFER PAYMENTS	81,394	89,500	86,370	89,500
SUPPORT SERVICES	1,418	1,404	1,404	1,405
CAPITAL CHARGES	-	-	-	-
CORPORATE SAVINGS TARGET	-	-	-	-
<b>TOTAL EXPENDITURE</b>	<b>85,860</b>	<b>91,415</b>	<b>87,886</b>	<b>91,422</b>
<b><u>INCOME</u></b>				
CUSTOMER & CLIENT RECEIPTS	-	-	-	-
GOVERNMENT GRANTS	84,228	89,762	85,849	89,538
RECHARGES	-	-	-	-
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	-	-	378	-
<b>TOTAL INCOME</b>	<b>84,228</b>	<b>89,762</b>	<b>86,227</b>	<b>89,538</b>
<b>NET EXPENDITURE</b>	<b>1,632</b>	<b>1,653</b>	<b>1,659</b>	<b>1,884</b>
<i>COST PER '000 POPULATION</i>	<i>11</i>	<i>12</i>	<i>12</i>	<i>13</i>

Budget Holder: Mrs Marie McRoberts - Assistant Director Revenues, Benefits and Customer Services

Chief Accountant: Phil Redmond

**Notes:**

- 1) Housing Benefits are paid to private tenants in the form of rent allowances and to council house tenants in the form of rent rebates. These are means tested and the bulk of the payments attract government subsidy.

# BUDGETS OUTSIDE THE CASH LIMIT

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2017

## COUNCIL TAX AND NNDR COST OF COLLECTION

SUBJECTIVE ANALYSIS	2014/15	2015-16	2015-16	2016/17
	ACTUAL	ADJUSTED	FORECAST	CASH LIMIT
	£000	£000	£000	£000
<b><i>EXPENDITURE</i></b>				
EMPLOYEES	-	-	-	-
PREMISES	-	-	-	-
TRANSPORT	-	-	-	-
SUPPLIES AND SERVICES	42	52	54	52
THIRD PARTY PAYMENTS	-	-	-	-
TRANSFER PAYMENTS	-	-	-	-
SUPPORT SERVICES	2,208	2,223	2,223	2,180
CAPITAL CHARGES	-	-	-	-
CORPORATE SAVINGS TARGET	-	-	-	-
<b>TOTAL EXPENDITURE</b>	<b>2,250</b>	<b>2,275</b>	<b>2,277</b>	<b>2,232</b>
<b><i>INCOME</i></b>				
CUSTOMER & CLIENT RECEIPTS	500	501	501	501
GOVERNMENT GRANTS	336	590	589	590
RECHARGES	-	-	-	-
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	728	835	841	835
<b>TOTAL INCOME</b>	<b>1,564</b>	<b>1,926</b>	<b>1,931</b>	<b>1,926</b>
<b>NET EXPENDITURE</b>	<b>686</b>	<b>349</b>	<b>346</b>	<b>306</b>
<i>COST PER '000 POPULATION</i>	5	2	2	2

Budget Holder: Mrs Marie McRoberts - Assistant Director Revenues, Benefits and Customer Services

Chief Accountant: Phil Redmond

**Notes:**

- 1) This budget represents cost of collection of Council Tax and National Non-Domestic Rates.
- 2) The Council Tax Reduction Scheme (CTRS) took effect from 1st April 2013. Under this scheme the Government introduced a new Council Tax Support Grant equivalent to 90% of the Government's forecasted level of Council Tax Benefit that would have existed if the benefit system had continued. The Council is required to determine the approach to funding the gap. The level of Support Grant is fixed and the Council is responsible for the costs of any increase in caseload. The Council Tax Reduction Scheme (CTRS) must incorporate the national pensioner scheme, decided by Government. This ensures that pensioners support continues at existing levels. The 2016/17 CTRS applies a reduction of 27.11% (27.11% in 2015/16) to the support provided to Working Age claimants. The major preceptors (Police and Crime Commissioner for Lancashire and Lancashire Fire Authority) also receive a proportionate share of the overall Council Tax Support Grant and this has been taken into account as part of their budget net requirements.

# BUDGETS OUTSIDE THE CASH LIMIT

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2017

## SUBSIDIARY COMPANIES

SUBJECTIVE ANALYSIS	2014/15	2015/16	2015/16	2016/17
	ACTUAL	ADJUSTED	FORECAST	CASH LIMIT
	£000	£000	£000	£000
<b><u>EXPENDITURE</u></b>				
EMPLOYEES	24	35	26	35
PREMISES	-	-	-	-
TRANSPORT	-	-	-	-
SUPPLIES AND SERVICES	-	-	-	-
THIRD PARTY PAYMENTS	-	-	-	-
TRANSFER PAYMENTS	-	92	35	92
SUPPORT SERVICES	7	12	12	28
CAPITAL CHARGES	652	684	643	649
CORPORATE SAVINGS TARGET	-	-	-	(100)
<b>TOTAL EXPENDITURE</b>	<b>683</b>	<b>823</b>	<b>716</b>	<b>704</b>
<b><u>INCOME</u></b>				
CUSTOMER & CLIENT RECEIPTS	662	614	614	614
GOVERNMENT GRANTS	-	-	-	-
RECHARGES	-	-	-	-
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	602	1,000	999	1,000
<b>TOTAL INCOME</b>	<b>1,264</b>	<b>1,614</b>	<b>1,613</b>	<b>1,614</b>
<b>NET EXPENDITURE</b>	<b>(581)</b>	<b>(791)</b>	<b>(897)</b>	<b>(910)</b>
<i>COST PER '000 POPULATION</i>	<i>(4)</i>	<i>(6)</i>	<i>(6)</i>	<i>(6)</i>

**Budget Holder: Mr Alan Cavill - Director of Place**

**Finance Managers: Ms Kirsten Whyatt & Mr Steve Maher**

**Notes:**

- 1) Included within this budget head are the costs to the Council in support of services provided by its subsidiary companies.
- 2) Blackpool Transport Services Limited (BTS) is a wholly-owned
- 3) Blackpool Operating Company Limited is a wholly-owned company of the Council, established to operate and manage the Sandcastle Waterpark.
- 4) Blackpool Housing Company was incorporated during 2015/2016 . This is long term investment vehicle.

ELEMENTS OF THE SERVICE	£000	£000	£000	£000
AIRPORT	1	8	8	11
BTS	(550)	(937)	(948)	(929)
SANDCASTLE WATERPARK	(32)	138	43	8
<b>NET EXPENDITURE</b>	<b>(581)</b>	<b>(791)</b>	<b>(897)</b>	<b>(910)</b>

# BUDGETS OUTSIDE THE CASH LIMIT

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2017

## LAND CHARGES

SUBJECTIVE ANALYSIS	2014/15	2015/16	2015/16	2016/17
	ACTUAL	ADJUSTED	FORECAST	CASH LIMIT
	£000	£000	£000	£000
<b><i>EXPENDITURE</i></b>				
EMPLOYEES	-	-	-	-
PREMISES	-	-	-	-
TRANSPORT	-	-	-	-
SUPPLIES AND SERVICES	180	25	24	25
THIRD PARTY PAYMENTS	-	-	-	-
TRANSFER PAYMENTS	32	29	23	29
SUPPORT SERVICES	5	9	10	3
CAPITAL CHARGES	-	-	-	-
CORPORATE SAVINGS TARGET	-	-	-	-
<b>TOTAL EXPENDITURE</b>	<b>217</b>	<b>63</b>	<b>57</b>	<b>57</b>
<b><i>INCOME</i></b>				
CUSTOMER & CLIENT RECEIPTS	116	105	100	105
GOVERNMENT GRANTS	-	-	103	-
RECHARGES	-	-	-	-
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	138	-	(104)	-
<b>TOTAL INCOME</b>	<b>254</b>	<b>105</b>	<b>99</b>	<b>105</b>
<b>NET EXPENDITURE</b>	<b>(37)</b>	<b>(42)</b>	<b>(42)</b>	<b>(48)</b>
<i>COST PER '000 POPULATION</i>	<i>(0)</i>	<i>(0)</i>	<i>(0)</i>	<i>(0)</i>

Budget Holder: Mr Alan Cavill - Director of Place

Finance Managers: Ms Kirsten Whyatt & Mr Steve Maher

**Notes:**

- 1) The Planning Department is responsible for the Land Charges function. The Local Land Charges Register is maintained in accordance with statutory provisions.
- 2) The "Customer and Client Receipts" budget consists mainly of charges for Land Charge searches.
- 3) Fees have to be calculated by reference to statutory regulations.

# BUDGETS OUTSIDE THE CASH LIMIT

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2017

## CONCESSIONARY FARES

SUBJECTIVE ANALYSIS	2014/15	2015/16	2015/16	2016/17
	ACTUAL	ADJUSTED	FORECAST	CASH LIMIT
	£000	£000	£000	£000
<b><u>EXPENDITURE</u></b>				
EMPLOYEES	-	-	-	-
PREMISES	-	-	-	-
TRANSPORT	-	-	-	-
SUPPLIES AND SERVICES	4,425	3,814	4,388	3,814
THIRD PARTY PAYMENTS	-	-	-	-
TRANSFER PAYMENTS	-	-	-	-
SUPPORT SERVICES	41	36	36	20
CAPITAL CHARGES	-	-	-	-
CORPORATE SAVINGS TARGET	-	-	-	-
<b>TOTAL EXPENDITURE</b>	<b>4,466</b>	<b>3,850</b>	<b>4,424</b>	<b>3,834</b>
<b><u>INCOME</u></b>				
CUSTOMER & CLIENT RECEIPTS	8	-	2	-
GOVERNMENT GRANTS	-	-	-	-
RECHARGES	-	-	-	-
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	-	-	-	-
<b>TOTAL INCOME</b>	<b>8</b>	<b>-</b>	<b>2</b>	<b>-</b>
<b>NET EXPENDITURE</b>	<b>4,458</b>	<b>3,850</b>	<b>4,422</b>	<b>3,834</b>
<i>COST PER '000 POPULATION</i>	<i>31</i>	<i>27</i>	<i>31</i>	<i>27</i>

Budget Holder: Mr John Blackledge - Director of Community and Environmental Services

Finance Managers: Ms Kirsten Whyatt & Mr Steve Maher

**Notes:**

- 1) The Concessionary Fares scheme in Blackpool is a partnership between Blackpool, Blackburn with Darwen, Lancashire and Cumbria Council's and is branded as NoWcard.
- 2) From April 2008 the English National Concessionary Travel Scheme was amended to allow free travel on public transport for the elderly and the disabled as detailed below:

The entitlements :-

**Elderly**

Holders of Elderly NoWcards:

- English National Concession\*
- Off Peak free travel on Blackpool Trams for Blackpool residents

**Disabled**

Holders of Disabled NoWcards issued by Blackpool:

- English National Concession\*
- 50p flat fare before 9.30am on local bus journeys starting or ending in Lancashire
- Off Peak free travel on Blackpool Trams for Blackpool residents
- 50p flat fare before 9.30am on Blackpool Trams for Blackpool residents

\* English National Concession: Free off peak travel (after 9.30am and before 11.00pm Monday to Friday, all day Saturday, Sunday and Bank Holidays) on local bus services throughout England.



**BUDGETS OUTSIDE THE CASH LIMIT**  
**GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2017**  
**EMPLOYERS PREVIOUS YEARS PENSION LIABILITY**

SUBJECTIVE ANALYSIS	2014/15 ACTUAL	2015-16 ADJUSTED CASH LIMIT	2015-16 FORECAST OUTTURN	2016/17 CASH LIMIT
	£000	£000	£000	£000
<b><u>EXPENDITURE</u></b>				
EMPLOYEES	2,359	2,821	2,821	3,190
PREMISES	-	-	-	-
TRANSPORT	-	-	-	-
SUPPLIES AND SERVICES	-	-	-	-
THIRD PARTY PAYMENTS	-	-	-	-
TRANSFER PAYMENTS	-	-	-	-
SUPPORT SERVICES	-	-	-	-
CAPITAL CHARGES	-	-	-	-
CORPORATE SAVINGS TARGET	-	-	-	-
<b>TOTAL EXPENDITURE</b>	<b>2,359</b>	<b>2,821</b>	<b>2,821</b>	<b>3,190</b>
<b><u>INCOME</u></b>				
CUSTOMER & CLIENT RECEIPTS	-	-	-	-
GOVERNMENT GRANTS	-	-	-	-
RECHARGES	-	-	-	-
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	-	-	-	-
<b>TOTAL INCOME</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>NET EXPENDITURE</b>	<b>2,359</b>	<b>2,821</b>	<b>2,821</b>	<b>3,190</b>
<i>COST PER '000 POPULATION</i>	<i>17</i>	<i>20</i>	<i>20</i>	<i>22</i>

**Budget Holder: Mr Steve Thompson - Director of Resources**

**Chief Accountant: Phil Redmond**

**Notes:**

- 1) The Lancashire County Pension Fund is part of the Local Government Pension Scheme and is administered by Lancashire County Council. The County Council is the reporting entity for this Pension Fund.
- 2) The Fund is a contributory defined benefit pension scheme and provides pensions and other benefits for pensionable employees of Lancashire County Council, the district councils in Lancashire and a range of other scheduled and admitted bodies within the county area. Teachers, police officers and fire-fighters are not included within the Fund as they come within other national pension schemes
- 3) This budget includes the amount that is required to be paid to the pension fund in order to recover the deficit. Following a valuation of the pension fund in 2013 it is expected to take 19 years to recover the deficit.

## BUDGETS OUTSIDE THE CASH LIMIT

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2017

### NEW HOMES BONUS

SUBJECTIVE ANALYSIS	2014/15 ACTUAL £000	2015-16 ADJUSTED CASH LIMIT £000	2015-16 FORECAST OUTTURN £000	2016/17 CASH LIMIT £000
<b><u>EXPENDITURE</u></b>				
EMPLOYEES	-	-	-	-
PREMISES	-	-	-	-
TRANSPORT	-	-	-	-
SUPPLIES AND SERVICES	-	-	-	-
THIRD PARTY PAYMENTS	-	-	-	-
TRANSFER PAYMENTS	-	-	-	-
SUPPORT SERVICES	-	-	-	-
CAPITAL CHARGES	-	-	-	-
CORPORATE SAVINGS TARGET	-	-	-	-
<b>TOTAL EXPENDITURE</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b><u>INCOME</u></b>				
CUSTOMER & CLIENT RECEIPTS	-	-	-	-
GOVERNMENT GRANTS	1,565	1,440	1,582	1,643
RECHARGES	-	-	-	-
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	-	-	-	-
<b>TOTAL INCOME</b>	<b>1,565</b>	<b>1,440</b>	<b>1,582</b>	<b>1,643</b>
<b>NET EXPENDITURE</b>	<b>(1,565)</b>	<b>(1,440)</b>	<b>(1,582)</b>	<b>(1,643)</b>
<b><u>COST PER '000 POPULATION</u></b>				
	<b>(11)</b>	<b>(10)</b>	<b>(11)</b>	<b>(12)</b>

**Budget Holder: Mr Steve Thompson - Director of Resources**

**Chief Accountant: Phil Redmond**

**Notes:**

- 1) The New Homes Bonus is a grant paid by central government to local councils to reflect and incentivise housing growth in their areas. It is based on the amount of extra Council Tax revenue raised for new-build homes, conversions and long-term empty homes brought back into use. There is also an extra payment for providing affordable homes.

